



# Monitoring and Reporting requirements for 2014-2020

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# monitoring for sound management and control



- to “steer the ship” on course – serving good management
- to ensure that you **spend** all the OP budget, achieve programme **objectives**, following all the **rules**, while guaranteeing **control and audit**
- projects are spending and delivering **outputs**, as agreed, on time, and **contributing to results and specific objectives**
- **information/data** is collected and used in the system
- **reports** can be generated and sent , particularly the Annual Implementation Report
- input to **evaluations** / studies

## Monitoring and reporting – result-orientation

- checking that projects are on track...
- ...contributing to specific objectives and helping to achieve results...
- reporting regularly...
- ...confirming that good progress being made



- Managing Authority (with Intermediate bodies)...
- supporting the work of the (Programme) Monitoring Committee
- *checking OP implementation, and progress towards objectives*
- *with reference to financial and physical indicators, including results, and progress towards targets, and milestones for the performance framework*



# Monitoring and reporting highlights

- Monitoring Committee (Articles 47-49, CPR)
- Annual Implementation Reports (Article 50)
- Performance Framework (Articles 20-22)
- Annual Review Meetings (Article 51)
- Transmission of Financial Data (Article 112)
- Data recorded in system (Article 125)
- Audit Authority will ensure that Monitoring system working and take necessary steps where serious deficiencies (Article 127)



# Monitoring



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# *tasks for successful monitoring*



1. Project contracts
2. Relationship of MA/IB to beneficiaries / projects
3. Management framework and systems
4. Management and monitoring tools
5. Data collection and logging
6. Role of the PMC (Programme Monitoring Committee)
7. Financial Control, Audit

# 1. the granting of subsidy: objectives and finance

European  
Commission

Grant Letter and Execution Contract outline:

- What is being delivered, outputs.  
**contribution to specific objectives and results??**
- time schedule
- budget
- reporting
- control obligations



## 2. relationships with projects



- are they on track / schedule? in terms of project expenditures, outputs (and results)?
- Progress Reports: are payments based on regular receipt of progress reports?
- do you have good relations and communications with the projects? do they continue to follow the rules?
- what responsiveness / follow-up if there are problems?
- are projects paid swiftly?

## 2. relationships with projects



- do projects keep separate project administration from MA; **preserving the audit trail**, available for control?
- **Management verifications are on the basis of a risk analysis – visits?** Desk checks of payment claims? need for corrections, recoveries?
- project forecasts are not usually accurate!
- will projects be **completed on schedule?** Close OP?

# 3. management framework and systems



- ❖ which people, with which tasks?
- ❖ what information to be held by which body? role of IBs?
- ❖ Management Information System...
  - ❖ simple as possible – what you need / want
  - ❖ eg access available to multiple users
  - ❖ eg aggregation; manipulation - for financial management, reports, evaluations, audits, provide info for SFC2014 etc.
- ❖ give your “paper” archive the same structure as your “electronic” archive



# 4. management and monitoring tools



## Use of templates:

- ❖ standard application forms
- ❖ guidance for applicants with clear selection criteria
- ❖ grant letters and execution contracts
- ❖ Tool kit for project managers
- ❖ project progress reporting templates

# 5. management and monitoring data



Article 125, CPR: MA responsible for:

- establishing a system for data on each operation...
- ...necessary for monitoring, evaluation, financial management, verification and audit
- **ensuring that data is collected**
- and data is entered, recorded, stored



support the work of the PMC – information to carry out its tasks



# 5. *management and monitoring data*



- ✓ programme data (link to PA, type of region or sector, dates, resources etc.)
- ✓ OP financial data (commitments, payments etc.)
- ✓ programme (priority) targets
- ✓ project data - data for all OPERATIONS (see Annex III of Delegated Reg. 480/2014, 3.3.2014)
- ✓ data on ESF PARTICIPANTS (as above, and Annexes of ESF Reg.)
- ✓ CATEGORIES of INTERVENTION – codes in tables relating to field, financing, territory, theme etc. (Implementing Reg. 215/2014, Annex I)

# 6. Role of the Monitoring Committee

(Arts. 47-49 and Art.110, CPR)



- ❖ within 3 months of OP decision - based on partnership principle (Art. 5 CPR) and code of conduct
- ❖ approves project selection method & criteria
- ❖ approves AIR/FIR
- ❖ approves amendments to the OP
- ❖ approves Communication strategy (for OP or multiple OPs)
- ❖ approves Evaluation Plan
- ❖ examines evaluation follow-up actions; performance; major projects progress etc.
- ❖ (is informed of annual control report)
- ❖ *Commission participates in an advisory capacity*



# 6. Role of the Monitoring Committee

(Arts. 47-49 and Art.110, CPR)



- ❖ meet at least once a year
- ❖ review implementation of OP... and progress towards achieving its objectives... having regard to:
  - ❖ financial data
  - ❖ common and programme-specific indicators
  - ❖ including changes in values of result indicators and progress towards quantified target values
  - ❖ and progress towards milestones in the performance framework
  - ❖ and results of qualitative analyses
- ❖ examine issues affecting performance





# 7. Management verifications for financial control



|  |  |   |
|--|--|---|
| <b>Site visits</b><br><i>(on-the-spot verifications)</i>           | <b>MA</b>                                | More frequent where higher risks or ongoing problems, but may be a sample |
| <b>Administrative checks</b> <i>(administrative verifications)</i> | <b>MA</b>                                | On ALL payment claims (and progress reports)                              |
| <b>Audit checks</b><br><i>(« level 2 » check)</i>                  | <b>AA</b><br>(or Commission audit check) | Normally using random statistical sampling technique                      |

# 7. Control - monitoring system, data



- suspend payments (stop) where serious deficiency in “quality and reliability of the monitoring system or of the data on common and specific indicators”
- (interruption (delay) can be made to interim payments where significant deficiency)
- MA to establish and maintain reliable system; CA to ensure that system is reliable; AA to audit/check system is reliable

(Articles 127 & 142, CPR; Art.24, Delegated Regulation 480/2014)



# Reporting





## Annual Forecast, 2007-2013 (Art.76.3 General Reg):

- Member States (Managing Authorities) have to transmit every year to Commission, before 30 April, their forecasts of requests for payment for the current year and for the following year

## Annual Forecast, 2014-2020 (Art.112.3,CPR):

- Member States (Managing Authorities) have to transmit every year to Commission, by 31 January and 31 July (for current and subsequent financial years)



- progress of expenditure: financial allocation v. planned expenditure on approved operations v. beneficiaries payment claims
- by 31 January, 31 July, 31 October:
  - eligible cost of operations selected for support
  - eligible expenditure declared by beneficiaries to MA
- by 31 January – breakdown by category of intervention

*(Art. 112.1, CPR and Annex II of Commission Implementing Reg. 1011/2014)*

# Annual Implementation Reports (AIR)



- submitted by May 30 each year, 2016-2023 (but end June deadline for 2017 and 2019)
- implementation progress at the level of priority **and investment priority (or specific objective)** for common and programme-specific indicators
- **cumulative achievements (€, outputs)**
  - for fully implemented operations (ESF may be partially impl. ops), using indicators – financial, output; and result (where possible; ESF)
  - for selected operations – stage of implementation
- 2017 onwards: progress towards **milestones** of Performance Framework
- evaluation findings from that year, regarding issues affecting performance

**(Art.50, Art.111, CPR)(and Annex V, Implementing Reg. 2015/207)**



# Annual Implementation Reports (AIR)



- AIR 2016: actions taken to fulfil EAC
- progress on major projects and JAPs
- *AIR 2017 – add contribution of each Fund to result indicators (where evidence from evaluations)*
- *AIR 2019 – add progress towards OP objectives; Contribution of OP to Union strategy*
- (feeding into Strategic Progress Reports 2017 and 2019)
- Final Implementation Report (FIR) by 15 February 2025 – incl. AIR 2019 tasks
- admissibility of AIR is based on submission of such data on progress

(Art.50, Art.111 CPR) )(and Annex V, Implementing Reg. 2015/207)



# Annual Review Meeting

- 2016 - 2023
- examine performance of each programme (can be more than one)
- taking AIR into account
- 2017 and 2019: all programmes and strategic progress reports (obligatory)
- appropriate follow-up

Article 51, CPR