

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2002

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2002 calendar year, or tax year beginning September 1, 2002, and ending August 31, 2003

B Check if applicable:
 Address change
 Name change
 Initial return
 Final return
 Amended return
 Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization American Cancer Society
National Home Office
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1599 Clifton RD N.E.
 City or town, state or country, and ZIP + 4 Atlanta, GA 30329

D Employer identification number
13-1788491

E Telephone number
(800) 227-2345

F Accounting method: Cash Accrual
 Other (specify) _____

G Web site: Visit www.cancer.org for cancer info.

H and **I** are not applicable to section 527 organizations.
H(a) Is this a group return for affiliates? Yes No
H(b) If "Yes," enter number of affiliates N/A
H(c) Are all affiliates included? Yes No
 (If "No," attach a list. See instructions.)
H(d) Is this a separate return filed by an organization covered by a group ruling? Yes No

I Enter 4-digit GEN N/A

J Organization type (check only one) 501(c) (3) (insert no.) 4947(a)(1) or 527

K Check here if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization received a Form 990 Package in the mail, it should file a return without financial data. Some states require a complete return.

L Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 716,830,997

M Check if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See page 17 of the instructions.)

		Statement 1		Statement 2		Statement 3		Statement 4		Statement 5	
Revenue	1 Contributions, gifts, grants, and similar amounts received:										
	a Direct public support	1a	28,406,055								
	b Indirect public support	1b	267,772,411								
	c Government contributions (from Part VII, line 93)	1c	5,682,916								
	d Total (add lines 1a through 1c) (cash \$ <u>293,316,099</u> noncash \$ <u>8,549,283</u>)	1d									301,861,382
	2 Program service revenue including government fees and contracts (from Part VII, line 93)	2									6,364,105
	3 Membership dues and assessments	3									
	4 Interest on savings and temporary cash investments	4									
	5 Dividends and interest from securities (includes line 4 interest)	5									4,690,593
	6a Gross rents	6a									
	b Less: rental expenses	6b									
	c Net rental income or (loss) (subtract line 6b from line 6a)	6c									0
7 Other investment income (describe _____)	7									690,627	
8a Gross amount from sales of assets other than inventory	(A) Securities										
	(B) Other	8a	22,129								
	b Less: cost or other basis and sales expenses	8b	17,707								
	c Gain or (loss) (attach schedule)	8c	4,422								
d Net gain or (loss) (combine line 8c, columns (A) and (B))	8d									3,099,748	
9 Special events and activities (attach schedule)	a Gross revenue (not including \$ _____ of contributions reported on line 1a)	9a									
	b Less: direct expenses other than fundraising expenses	9b									
	c Net income or (loss) from special events (subtract line 9b from line 9a)	9c									0
10a Gross sales of inventory, less returns and allowances	10a	11,545,510									
	b Less: cost of goods sold	10b	8,853,155								
	c Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	10c	2,692,355								
11 Other revenue (from Part VII, line 103)	11	4,454,742									
12 Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	12										323,853,462
Expenses	13 Program services (from line 44, column (B))	13									235,987,042
	14 Management and general (from line 44, column (C))	14									33,164,929
	15 Fundraising (from line 44, column (D))	15									48,165,101
	16 Payments to affiliates (attach schedule)	16									1,505,819
	17 Total expenses (add lines 16 and 44, column (A))	17									
Net Assets	18 Excess or (deficit) for the year (subtract line 17 from line 12)	18									13,030,571
	19 Net assets or fund balances at beginning of year (from line 73, column (A))	19									331,688,074
	20 Other changes in net assets or fund balances (attach explanation)	20									2,215,012
	21 Net assets or fund balances at end of year (combine lines 18, 19, and 20)	21									

For Paperwork Reduction Act Notice, see the separate Instructions.

MGA

Form 990 (2002)

SCANNED JUL 26 2004

11

Part II Statement of Functional Expenses All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See page 21 of the instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (attach schedule) (cash \$ <u>122,016,158</u> noncash \$ <u>0</u>)	Statement 8 122,016,158	122,016,158		
23	Specific assistance to individuals (attach schedule)				
24	Benefits paid to or for members (attach schedule)				
25	Compensation of officers, directors, etc.				
26	Other salaries and wages	55,777,091	34,621,565	14,106,074	7,049,452
27	Pension plan contributions	6,544,935	4,098,756	1,615,224	833,955
28	Other employee benefits	1,234,996	772,848	304,785	157,363
29	Payroll taxes	4,009,670	2,481,455	1,022,955	505,260
30	Professional fundraising fees	0	0	0	0
31	Accounting fees and professional fees	48,788,970	26,255,352	9,199,173	13,334,445
32	Legal fees	867,586	466,884	163,584	237,118
33	Supplies	987,849	610,994	212,460	164,395
34	Telephone	8,762,629	5,958,681	1,304,274	1,499,674
35	Postage and shipping	7,690,388	2,945,579	238,806	4,506,003
36	Occupancy	5,179,478	4,108,237	566,745	512,496
37	Equipment rental and maintenance	3,201,699	1,865,773	599,338	736,588
38	Printing and publications	21,316,105	15,180,096	767,368	5,368,649
39	Travel	8,358,298	4,209,579	1,340,748	2,107,971
40	Conferences, conventions, and meetings	4,551,456	2,628,393	510,442	1,412,621
41	Interest	382,817	285	382,578	42
42	Depreciation, depletion, etc. (Statement 9)	7,249,784	6,385,061	66,642	798,081
43	Other expenses (itemize): a Miscellaneous	2,397,163	692,426	763,749	940,988
	b				
	c				
	d				
	e				
44	Total functional expenses (add lines 22 through 43). Organizations completing columns (B)-(D), carry these totals to lines 13-15 .	309,317,072	235,987,042	33,164,929	40,165,101

Joint Costs. Check if you are following SOP 98-2.
 Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No
 If "Yes," enter (i) the aggregate amount of these joint costs \$ 19,573,700; (ii) the amount allocated to Program services \$ 3,139,908;
 (iii) the amount allocated to Management and general \$ 326,612; and (iv) the amount allocated to Fundraising \$ 16,113,180

Part III Statement of Program Service Accomplishments (See page 24 of the instructions.)

What is the organization's primary exempt purpose? <input checked="" type="checkbox"/> See Statement 10	Program Service Expenses (Required for 501(c)(3) and (4) orgs. and 4947(a)(1) trusts, but optional for others)
a RESEARCH-FINANCIAL SUPPORT PROVIDED TO ACADEMIC INSTITUTIONS AND SCIENTISTS TO SEEK NEW KNOWLEDGE ABOUT THE CAUSES, PREVENTION, AND CURE OF CANCER AND TO CONDUCT EPIDEMIOLOGIC AND BEHAVIORAL STUDIES (3RD Parties & Affiliates 1,312,792 (Grants and allocations \$ 100,558,585)	Statement 8 126,283,120
b PREVENTION-PROGRAMS THAT PROVIDE THE PUBLIC AND HEALTH PROFESSIONALS WITH INFORMATION AND EDUCATION TO PREVENT CANCER OCCURRENCE OR TO REDUCE RISK OF DEVELOPING CANCER (3RD Parties & Affiliates 2,923,387 (Grants and allocations \$ 1,817,088)	41,703,903
c DETECTION/TREATMENT-PROGRAMS THAT ARE DIRECTED AT FINDING CANCER BEFORE IT IS CLINICALLY APPARENT AND THAT PROVIDE INFORMATION AND EDUCATION ABOUT CANCER TREATMENTS FOR CURE, RECURRENCE, SYMPTOM MANAGEMENT & PAIN CONTROL (3RD Parties & Affiliates 1,099,910 (Grants and allocations \$ 766,900)	26,553,891
d PATIENT SUPPORT-PROGRAMS TO ASSIST CANCER PATIENTS AND THEIR FAMILIES AND EASE THE BURDEN OF CANCER FOR THEM (3RD Parties & Affiliates 9,968,066 (Grants and allocations \$ 877,423)	38,746,121
e Other program services - Statement 8 (Grants and allocations \$ 2,700,007)	2,700,007
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	235,987,042

Part IV Balance Sheets (See page 24 of the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.		(A) Beginning of year		(B) End of year
Assets	45 Cash—non-interest-bearing	0	45	0
	46 Savings and temporary cash investments		46	
	47a Accounts receivable	232,387,491		
	b Less: allowance for doubtful accounts		47c	232,387,491
	48a Pledges receivable			
	b Less: allowance for doubtful accounts		48c	0
	49 Grants receivable	2,971,868	49	1,760,295
	50 Receivables from officers, directors, trustees, and key employees (attach schedule)		50	
	51a Other notes and loans receivable (attach schedule)			
	b Less: allowance for doubtful accounts	0	51c	0
	52 Inventories for sale or use	10,984,632	52	6,747,800
	53 Prepaid expenses and deferred charges	9,040,250	53	7,125,416
	54 Investments—securities (Statement 11)	411,217,525	54	473,332,848
	55a Investments—land, buildings, and equipment: basis			
	b Less: accumulated depreciation (attach schedule)	0	55c	0
56 Investments—other (attach schedule) (Statement 12)	23,160,791	56	26,147,701	
57a Land, buildings, and equipment: basis	100,840,572			
b Less: accumulated depreciation (attach schedule) (Statement 13)	22,410,927	57c	78,429,645	
58 Other assets (describe ▶ STATEMENT 14)	192,282,772	58	153,616,739	
59 Total assets (add lines 45 through 58) (must equal line 74)	953,608,315	59	979,547,933	
Liabilities	60 Accounts payable and accrued expenses	78,953,444	60	90,482,142
	61 Grants payable	165,576,688	61	183,423,359
	62 Deferred revenue	5,823,713	62	4,933,611
	63 Loans from officers, directors, trustees, and key employees (attach schedule)	0	63	0
	64a Tax-exempt bond liabilities (attach schedule) (Statement 15)	20,553,134	64a	19,597,704
	b Mortgages and other notes payable (attach schedule)	0	64b	0
65 Other liabilities (describe ▶ STATEMENT 16)	351,013,262	65	334,177,462	
66 Total liabilities (add lines 60 through 65)	621,920,241	66	632,614,278	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	234,642,541	67	242,295,119
	68 Temporarily restricted	70,926,774	68	76,192,933
	69 Permanently restricted	26,118,759	69	28,445,605
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19; column (B) must equal line 21).	331,688,074	73	346,933,657	
74 Total liabilities and net assets / fund balances (add lines 66 and 73)	953,608,315	74	979,547,933	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See page 26 of the instructions.)

Table with 2 columns: Description and Amount. Rows include: a Total revenue, gains, and other support per audited financial statements (359,714,642); b Amounts included on line a but not on line 12, Form 990: (1) Net unrealized gains on investments (1,907,028); (2) Donated services and use of facilities (28,910,053); (3) Recoveries of prior year grants; (4) Other; Add amounts on lines (1) through (4) (27,008,025); c Line a minus line b (332,706,617); d Amounts included on line 12, Form 990 but not on line a: (1) Investment expenses not included on line 6b, Form 990; (2) Other; Add amounts on lines (1) and (2) (8,853,155); e Total revenue per line 12, Form 990 (line c plus line d) (323,853,462).

Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

Table with 2 columns: Description and Amount. Rows include: a Total expenses and losses per audited financial statements (348,586,099); b Amounts included on line a but not on line 17, Form 990: (1) Donated services and use of facilities (28,910,053); (2) Prior year adjustments reported on line 20, Form 990; (3) Losses reported on line 20, Form 990; (4) Other; Add amounts on lines (1) through (4) (8,853,155); b 37,763,208; c Line a minus line b (310,822,891); d Amounts included on line 17, Form 990 but not on line a: (1) Investment expenses not included on line 6b, Form 990; (2) Other; Add amounts on lines (1) and (2) (0); e Total expenses per line 17, Form 990 (line c plus line d) (310,822,891).

Part V List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated; see page 26 of the instructions.)

Table with 5 columns: (A) Name and address; (B) Title and average hours per week devoted to position; (C) Compensation (if not paid, enter -0-); (D) Contributors to employee benefit plans & deferred compensation; (E) Expense account and other allowances. The first row is labeled 'Statement 19'.

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? [] Yes [X] No If "Yes," attach schedule—see page 26 of the instructions.

Part VI Other Information (See page 27 of the instructions.)		Yes	No
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76	X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes. Statement 20	77	X
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a	X
b	If "Yes," has it filed a tax return on Form 990-T for this year?	78b	X
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79	X
80a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	X
b	If "Yes," enter the name of the organization ▶ American Cancer Society Cancer Action Network, Inc. (. exempt) ACS Products, Inc (exempt) and check whether it is <input checked="" type="checkbox"/> exempt or <input type="checkbox"/> nonexempt.		
81a	Enter direct or indirect political expenditures. See line 81 instructions	81a	NONE
b	Did the organization file Form 1120-POL for this year?	81b	N/A
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.) Statement 17	82b	28,910,053
83a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X
84a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b	N/A
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a	N/A
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	N/A
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.		
c	Dues, assessments, and similar amounts from members	85c	N/A
d	Section 162(e) lobbying and political expenditures	85d	N/A
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/A
86	501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12	86a	N/A
b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87	501(c)(12) orgs. Enter: a Gross income from members or shareholders	87a	N/A
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88	X
89a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ NONE ; section 4912 ▶ NONE ; section 4955 ▶ NONE		
b	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction.	89b	X
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958. ▶		NONE
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization. ▶		NONE
80a	List the states with which a copy of this return is filed ▶ See Statement 21		
b	Number of employees employed in the pay period that includes March 12, 2002 (See instructions.)	80b	1096
91	The books are in care of ▶ Peter A. Tarikoff, C.F.O. Telephone no. ▶ (404) 329-7523 Located at ▶ 1599 Clifton Rd. N.E., Atlanta GA ZIP + 4 ▶ 30329		
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041—Check here ▶ <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 92		

Part VII Analysis of Income-Producing Activities (See page 31 of the instructions.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue:					
a STATEMENT 22	541800	68,870	15	1,972,768	4,322,467
b					
c					
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities			14	4,690,503	
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income			14	690,627	
100 Gain or (loss) from sales of assets other than inventory			18	3,099,748	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					2,692,355
103 Other revenue: a CAUSE MKTG REVENUE	900004	824	15	4,435,124	
b MISCELLANEOUS REVENUE					18,794
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		69,694		14,888,770	7,033,616
105 Total (add line 104, columns (B), (D), and (E))					21,992,880

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See page 32 of the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
▼	SEE STATEMENT 23


Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See page 32 of the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See page 33 of the instructions.)

- (a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No
 - (b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No
- Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please Sign  Date 7/15/04

C.F.O.

Date 7/14/04 Check if self-employed Preparer's SSN or PTIN (See Gen. Inst. W)

SCHEDULE A
(Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

OMB No. 1545-0047

2002

Department of the Treasury
Internal Revenue Service

Supplementary Information—(See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

Name of the organization: **American Cancer Society National Home Office**
Employer identification number: **13-1788491**

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 1 of the instructions. List each one. If there are none, enter "None.") Statement 24

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
DR. JOHN SEFFKIN 1599 CLIFTON ROAD, NE ATLANTA, GA 30329	CEO	465,000	290,120	5,833
DR. HARMON J. EYRE 1599 CLIFTON ROAD, NE ATLANTA, GA 30329	CH MED OFFICER & EVP RESCH & CANCER CTRL	372,000	105,835	0
DONALD E. THOMAS 1599 CLIFTON ROAD, NE ATLANTA, GA 30329	NATIONAL COO	366,000	182,851	0
HARRY M. JOHNS 1599 CLIFTON ROAD, NE ATLANTA, GA 30329	EVP STRATEGIC INITIATIVES	312,000	111,483	0
JEROME W. YATES 1599 CLIFTON ROAD, NE ATLANTA, GA 30329	NATIONAL VP FOR RESEARCH	255,000	38,569	0
Total number of other employees paid over \$50,000	381			

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
IBM CORPORATION P.O. BOX 105063M ATLANTA, GA 30348	INFORMATION TECHNOLOGY	13,757,718
SIEREL SYSTEMS INC FILE 373828, P.O. BOX 60000, SAN FRANCISCO, CA 94160	INFORMATION TECHNOLOGY	9,031,416
INFOCISION 325 SPRINGSIDE DRIVE, AKRON, OH 44333	TELEMARKETING	4,797,333
IMAGING TECHNOLOGIES SERVICES INC. P.O. BOX 1847, GREENVILLE, SC 29602	INFORMATION TECHNOLOGY	2,137,028
NEWSOF GROUP INC. 23316 NE REDMOND, SUITE 594, REDMOND WA, 98053-8376	INFORMATION TECHNOLOGY	1,297,541
Total number of others receiving over \$50,000 for professional services	80	

Part III Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ <u>6,241,984</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.) Statement 29	X	
Organizations that made an election under section 601(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)		
a Sale, exchange, or leasing of property? Statement 25	X	
b Lending of money or other extension of credit?		X
c Furnishing of goods, services, or facilities? Statement 25	X	
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? Statement 26	X	
e Transfer of any part of its income or assets?		X
3 Does the organization make grants for scholarships, fellowships, student loans, etc.? (See Note below.)	X	
4 Do you have a section 403(b) annuity plan for your employees?	X	
Note: Attach a statement to explain how the organization determines that individuals or organizations receiving grants or loans from it in furtherance of its charitable programs "qualify" to receive payments. Statement 27		

Part IV Reason for Non-Private Foundation Status (See pages 3 through 5 of the instructions.)

The organization is not a private foundation because it is: (Please check only ONE applicable box.)

- 5 A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ▶ _____
- 10 An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the Support Schedule in Part IV-A.)
- 11a An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)
- 11b A community trust. Section 170(b)(1)(A)(vii). (Also complete the Support Schedule in Part IV-A.)
- 12 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)
- 13 An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14 An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*
Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in) ▶	(a) 2001	(b) 2000	(c) 1999	(d) 1998	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	302,796,982	289,854,662	304,407,498	256,604,123	1,153,663,265
16 Membership fees received					0
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					0
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	5,838,638	10,204,947	12,397,347	14,001,607	42,442,539
19 Net income from unrelated business activities not included in line 18					0
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf.					0
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					0
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets	Statement 28 16,050,436	11,062,566	7,825,948	7,929,564	42,868,511
23 Total of lines 15 through 22.	324,686,056	311,122,175	324,630,790	278,535,294	1,238,974,315
24 Line 23 minus line 17.	324,686,056	311,122,175	324,630,790	278,535,294	1,238,974,315
25 Enter 1% of line 23	3,246,861	3,111,222	3,246,308	2,785,353	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24. ▶					26a 24,779,486
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1998 through 2001 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts ▶					26b 0
c Total support for section 509(a)(1) test: Enter line 24, column (e) ▶					26c 1,238,974,315
d Add: Amounts from column (e) for lines: 18 <u>42,442,539</u> 19 <u>0</u> ▶					26d 42,442,539
22 <u>42,868,511</u> 26b <u>0</u> ▶					26d 85,311,050
e Public support (line 26c minus line 26d total) ▶					26e 1,153,663,265
f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) ▶					26f 93.11 %
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: (2001) (2000) (1999) (1998) b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2001) (2000) (1999) (1998) c Add: Amounts from column (e) for lines: 15 _____ 16 _____ 17 _____ 20 _____ 21 _____ ▶					27e _____
d Add: Line 27a total _____ and line 27b total _____ ▶					27d _____
e Public support (line 27c total minus line 27d total) ▶					27e _____
f Total support for section 509(a)(2) test: Enter amount from line 23, column (e). ▶					27f 1,238,974,315
g Public support percentage (line 27e (numerator) divided by line 27f (denominator)). ▶					27g %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)). ▶					27h %
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1998 through 2001, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.					

Part V Private School Questionnaire (See page 7 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		
32 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?		
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)		
33 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		
b Admissions policies?		
c Employment of faculty or administrative staff?		
d Scholarships or other financial assistance?		
e Educational policies?		
f Use of facilities?		
g Athletic programs?		
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)		
34a Does the organization receive any financial aid or assistance from a governmental agency?		
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement.		
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation		

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)
 (To be completed **ONLY** by an eligible organization that filed Form 5768)

Check **a** if the organization belongs to an affiliated group. Check **b** if you checked "a" and "limited control" provisions apply.

Limits on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for ALL electing organizations
(The term "expenditures" means amounts paid or incurred.)			
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	N/A
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	N/A
38	Total lobbying expenditures (add lines 36 and 37)	38	N/A
39	Other exempt purpose expenditures	39	N/A
40	Total exempt purpose expenditures (add lines 38 and 39)	40	N/A
41	Lobbying nontaxable amount. Enter the amount from the following table—		
	If the amount on line 40 is—		
	The lobbying nontaxable amount is—		
	Not over \$500,000 20% of the amount on line 40		
	Over \$500,000 but not over \$1,000,000 . . . \$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000 . . \$175,000 plus 10% of the excess over \$1,000,000	41	0
	Over \$1,500,000 but not over \$17,000,000 . \$225,000 plus 5% of the excess over \$1,500,000		N/A
	Over \$17,000,000 \$1,000,000		
42	Grassroots nontaxable amount (enter 25% of line 41)	42	N/A
43	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	N/A
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	N/A

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
 See the instructions for lines 45 through 50 on page 11 of the instructions.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
45	Lobbying nontaxable amount				N/A
46	Lobbying ceiling amount (150% of line 45(e)).				N/A
47	Total lobbying expenditures				N/A
48	Grassroots nontaxable amount				N/A
49	Grassroots calling amount (150% of line 48(e))				N/A
50	Grassroots lobbying expenditures				N/A

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

	Yes	No	Amount
a Volunteers	X		
b Paid staff or management (include compensation in expenses reported on lines c through h.)	X		
c Media advertisements	X		37,052
d Mailings to members, legislators, or the public	X		1,148,535
e Publications, or published or broadcast statements	X		92,425
f Grants to other organizations for lobbying purposes	X		3,020,474
g Direct contact with legislators, their staffs, government officials, or a legislative body	X		1,402,116
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means	X		541,382
i Total lobbying expenditures (Add lines c through h.) Statement 29			6,241,984

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

		Yes	No
a	Transfers from the reporting organization to a noncharitable exempt organization of:		
(i)	Cash	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(ii)	Other assets	<input type="checkbox"/>	<input checked="" type="checkbox"/>
b	Other transactions:		
(i)	Sales or exchanges of assets with a noncharitable exempt organization	<input type="checkbox"/>	<input checked="" type="checkbox"/>
(ii)	Purchases of assets from a noncharitable exempt organization	<input type="checkbox"/>	<input checked="" type="checkbox"/>
(iii)	Rental of facilities, equipment, or other assets	<input type="checkbox"/>	<input checked="" type="checkbox"/>
(iv)	Reimbursement arrangements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
(v)	Loans or loan guarantees	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(vi)	Performance of services or membership or fundraising solicitations	<input type="checkbox"/>	<input checked="" type="checkbox"/>
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	<input checked="" type="checkbox"/>	<input type="checkbox"/>

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received:

(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
51BY	145,530	American Cancer Society Action Network, Inc.	Line of Credit
51C	225,675	American Cancer Society Action Network, Inc.	Sharing of Staff and Overhead Expenses
51A	400,000	Smoke Free for Health Inc.	Grant
51A	173,667	Campaign for Medical Research	Grant

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3) or in section 527? Yes No
b If "Yes," complete the following schedule:

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** and check this box **Note: Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.**
- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

Part II Additional (not automatic) 3-Month Extension of Time—Must File Original and One Copy.

Type or print File by the extended due date for filing the return. See instructions.	Name of Exempt Organization American Cancer Society National Home Office	Employer identification number 13 1788491
	Number, street, and room or suite no. If a P.O. box, see instructions. 1599 Clifton Road, NE	For IRS use only
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Atlanta, GA 30329	

Check type of return to be filed (File a separate application for each return):

- Form 990
 Form 990-EZ
 Form 990-T (sec. 401(a) or 408(a) trust)
 Form 1041-A
 Form 5227
 Form 8870
 Form 990-BL
 Form 990-PF
 Form 990-T (trust other than above)
 Form 4720
 Form 6069

STOP: Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- If the organization does **not** have an office or place of business in the United States, check this box
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the **whole group**, check this box . If it is for **part of the group**, check this box and attach a list with the names and EINs of all members the extension is for.

- 4 I request an additional 3-month extension of time until July 15, 2004
- 5 For calendar year _____, or other tax year beginning September 1, 2002 and ending August 31, 2003
- 6 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period
- 7 State in detail why you need the extension Additional time required to gather sufficient information to file a complete and accurate return. Therefore, ACS respectfully requests an extension of time to file form 990.

- 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions \$ _____
- b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868 \$ _____
- c **Balance Due.** Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions \$ _____

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature: [Handwritten Signature] Title: C.F.O. Date: 3/24/04

Notice to Applicant—To Be Completed by the IRS

- We have approved this application. Please attach this form to the organization's return.
- We have not approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions). This grace period is considered to be a valid extension of time for elections otherwise required to be made on a timely return. Please attach this form to the organization's return.
- We have not approved this application. After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file. We are not granting a 10-day grace period.
- We cannot consider this application because it was filed after the due date of the return for which an extension was requested.
- Other _____

EXTENSION APPROVED
APR 09 2004

Director _____ By: _____

Alternate Mailing Address — Enter the address if you want the copy of this application for an additional extension returned to an address different than the one entered above.

Type or print	Name
	Number and street (include suite, room, or apt. no.) Or a P.O. box number
	City or town, province or state, and country (including postal or ZIP code)

LINDA WEISBERG
 SUBMISSIONS & FILING EXTENSION
 DIRECTOR,
 PROCESSING, OGDEN

Form **8868**
(December 2000)
Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

▶ File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ▶
- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Note: Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Part I Automatic 3-Month Extension of Time—Only submit original (no copies needed)

Note: Form 990-T corporations requesting an automatic 6-month extension—check this box and complete Part I only ▶

All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns. Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041.

Type or print File by the due date for filing your return. See instructions.	Name of Exempt Organization American Cancer Society National Home Office	Employer identification number 13 1788491
	Number, street, and room or suite no. If a P.O. box, see instructions 1599 Clifton Rd. NE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Atlanta, GA 30329	

Check type of return to be filed (file a separate application for each return):

- | | | |
|--|---|------------------------------------|
| <input checked="" type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation) | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL | <input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ | <input type="checkbox"/> Form 990-T (trust other than above) | <input type="checkbox"/> Form 6069 |
| <input type="checkbox"/> Form 990-PF | <input type="checkbox"/> Form 1041-A | <input type="checkbox"/> Form 8870 |

- If the organization does not have an office or place of business in the United States, check this box ▶
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the **whole group**, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension will cover.

1 I request an automatic 3-month (6-month, for 990-T corporation) extension of time until April 15 , 20 03 to file the exempt organization return for the organization named above. The extension is for the organization's return for:

▶ calendar year 20 .. or

▶ tax year beginning September 1 , 20 01 , and ending August 31 , 20 02 .

2 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions \$ _____

b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit \$ _____

c **Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions \$ _____ **N/A**

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ▶ [Handwritten Signature] Title ▶ CFO Date ▶ 1/9/03

For Paperwork Reduction Act Notice, see instruction Cat. No. 27916D Form 8868 (12-2000)

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Block C Organization

The American Cancer Society is required by the IRS to submit four Forms 990's each fiscal year. One is for its National Home Office; a second is presented on a combined basis for its chartered regional Divisions; the third is for its national Foundation; and the fourth is for ACS Products Inc., which sells mission related products. These statements individually only present a piece of the American Cancer Society's operations, and they include material inter-company income, expenses, assets and liabilities, particularly between the National Home Office and the Divisions. In addition Forms 990 are presented in accordance with IRS regulations, which in some cases are at variance with generally accepted accounting principles. Accordingly, the Forms 990 do not individually present a meaningful picture of the American Cancer Society's financial transactions as a whole.

Therefore the Society provides the Combined Financial Statements on its website, www.cancer.org. The combined financial statements provide the only meaningful financial information on the entire American Cancer Society organization since they are presented in accordance with generally accepted accounting principles and combine all parts of the organization in one statement. Also included on the Society's website is a copy of the Society's most recent annual report that discusses the Society's mission and accomplishments

For access to a wealth of information about cancer, to contribute to the fight against cancer, or for more information about the work of the American Cancer Society, visit our web site at www.cancer.org, or call us toll-free, 24 hours a day, 7 days a week, at 1-800-ACS-2345.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part I, Line 7

Interest Income from Combined Endowment Fund	161,087
Loan Interest Income from American Cancer Society Cancer Action Network, Inc	7,538
Other Interest Income	522,003
	<u>690,627</u>

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 PART I-Line 8

Line 8a, column A This amount represents proceeds from the sale of securities that are listed and regularly traded in an over the counter market or on an established exchange and for which market quotations are published or otherwise readily available

Line 8a, column B This amount represents proceeds from the sale of tangible, personal property that has been used by the organization for its exempt purposes

Details regarding individual asset sales are too voluminous to include on the return, but are available on request

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Part I, Line 10

Sales in Printing/Publication	11,545,510
Cost of Goods Sold related to Printing/Publication	<u>8,853,155</u>
Net difference due to NHO Salaries and Administrative Expenses allocated elsewhere	<u><u>2,692,355</u></u>

Note: These sales relate to program and other mission related materials
used by the American Cancer Society.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form Part I, Line 16

During fiscal 2003, the NHO sponsored a telemarketing operations with 9 Divisions participating that is managed by the Great Lakes Division. The support allocable to the 7 Divisions for this telemarketing is \$584,778. And NHO sponsored a matching endowment program with American Cancer Society Foundation. The support allocable to the American Cancer Society Foundation matching gift program is \$65,550. In addition, the Initial TLC inventory was a gift in kind from the American Cancer Society, Inc. to ACS Products Inc, an affiliate, in the amount of \$855,491.

<u>Division</u>	<u>Address</u>	<u>Amount</u>
California	1710 Webster Street, Suite 210 Oakland, CA 94612	119,487
Eastern	6725 Lyons Street East Syracuse, NY 13057	78,629
Great Lakes	1205 East Saginaw Street Lansing, MI 48908	131,163
Heartland	1100 Pennsylvania Avenue Kansas City, MO 64105	62,233
New England	30 Speen Street Framingham, MA 01701	127,524
Southwest	2929 East Thomas Road Phoenix, AZ 85016	15,230
Northwest	2120 First Avenue North Seattle, WA 98109	48,279
Midsouth	710 West Muhamed Ali Blvd Louisville, KY 40203	984
Mid-Atlantic	4240 Park Place Court Glen Allen, VA 23060	249
ACS Foundation	1599 Clifton Rd NE Atlanta, GA 30329	65,550
TLC Inventory	1599 Clifton Rd NE Atlanta, GA 30329	855,491
Total		<u>1,505,819</u>

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part I, Line 20

Unrealized loss on investments carried at market value	(\$1,902,028)
Affiliate restatements of public support in prior years	\$1,307,265
Permanently restricted assets transferred from Affiliates	\$2,907,191
Permanently restricted assets transferred to Affiliates	(\$78,695)
Temporarily restricted assets transferred from Affiliates	\$25,333
Unrestricted assets transferred to Affiliates	(\$44,054)
Total other changes in net assets or fund balances	<u><u>\$2,215,012</u></u>

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part II Line 22
Grants and Awards

The American Cancer Society Research Program consists of an Extramural Grants Department and two Intramural Departments, Epidemiology and Surveillance Research, and the Behavioral Research Center. The Extramural Grants Program of the American Cancer Society was designed by a Blue Ribbon Committee of volunteer researchers and lay people to advance our mission of eliminating cancer as a major health problem and improving the quality of life of cancer survivors. The Society does this by funding cancer research and health professional training needs not adequately addressed by other granting agencies. Strong emphasis is placed on training and supporting the next generation of cancer researchers and health care professionals. During the fiscal year ending August 31, 2003, the Society awarded the categories of research grants summarized below.

The National Home Office also awards voluntary grants to its divisions for specific purposes or projects. The purpose of the grants is primarily to support and advance nationwide priorities and common objectives of the National Home Office and the divisions.

DESCRIPTION	AMOUNT
<i>Research Scholar Grant</i>	
<i>Research Project Grants for Beginning Investigators</i> , the bulk of our extramural grants awards, support research projects in basic science, preclinical, clinical, psychosocial, behavioral, health services, health policy and outcomes, and epidemiologic rese	\$ 79,546,500
<i>Postdoctoral Fellowships</i>	
<i>Postdoctoral Fellowships</i> are awarded to researchers who have completed their doctoral degrees who need further research training before embarking on their scientific careers.	\$ 7,014,437
<i>Institutional</i>	
<i>Institutional Research Grants</i> are given to institutions as "seed money" to initiate small projects by junior investigators.	\$ 3,765,000
<i>Clinical Research</i>	
<i>Clinical Research Training Grants for Junior Faculty</i> support individuals with doctoral degrees who want to develop their clinical research skills with a mentor in order to qualify as independent researchers. There are not enough clinicians making clinica	\$ 2,213,472

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part II Line 22
Grants and Awards

<i>Target Grants</i>	
<i>Targeted Research Grants</i> focus on cancer needs not being met by any other mechanism. For fiscal year 2002, the target was cancer research in the poor and underserved.	\$ 7,893,000
<i>Grants to Other Health Organizations</i>	
Grants to Other Health Organizations provide support in furtherance of the Society's mission.	\$ 2,408,456
<i>Research Professorships</i>	
<i>Research Professorships and Clinical Research Professorships</i> , the Society's most prestigious awards, are given to renowned scientists and clinical investigators in mid-career.	\$ 1,775,000
<i>CANCER CONTROL GRANTS</i>	
Cancer Control Grants are a heterogeneous group of awards that include sponsored lectureships at professional meetings and support for various professional organizations such as the American College of Surgeons, the American Joint Committee on Cancer, and	\$ 845,397
<i>Research Committee Awards</i>	
<i>Special Research Grants</i> such as the International Research Fellowships for Beginning Investigators foster a bi-directional flow of knowledge, experience, expertise, and innovation to and from the USA through twelve month long work periods abroad	\$ 1,963,000
<i>Career Develop Award</i>	
<i>Cancer Control Career Development Awards for Primary Care Physicians</i> support primary care physicians pursuing careers that emphasize cancer control.	\$ 330,000
<i>Masters/Doctoral Nursing</i>	
<i>Scholarships in Cancer Nursing</i> support masters and doctoral students in oncology nursing or a related area.	\$ 430,000
<i>Postmasters/MASTERS SOCIAL Work</i>	
<i>Training grants in Clinical Oncology Social Work</i> support the training of students in social work who provide psychosocial services to cancer patients and their families.	\$ 248,000

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part II Line 22
Grants and Awards

<i>Mars Oncology Fellowship</i>	
<i>The Audrey Meyer Mars International Fellowships in Clinical Oncology</i> provide one year of advanced training in clinical oncology at participating cancer centers in the United States to qualified physicians and surgeons from other countries, particularly co	\$ -
<i>Physician Training Awards in Preventive Medicine</i>	
Awarded to institutions to support physician training in accredited preventive medicine residency programs that provide cancer prevention and control research and practice opportunities.	\$ 600,000
<i>NET PRESENT VALUE EXPENSE ADJUSTMENT</i>	
Represents the adjustment necessary to discount long-term grant liabilities (usually payments over three years) back to their net present value for purposes of reporting grant expenses and liabilities in conformity with generally accepted accounting princ	\$ 2,537,085
<i>REFUNDS / RESIGNATIONS</i>	
Represents the return of the balance of grants that are completed prior to spending all of the awarded funds; and balances remaining when an investigator resigns from the research project after it is undertaken.	\$ (7,557,351)
TOTAL RESEARCH AWARDS	\$ 104,011,996

Grants to divisions for the following purposes:	
Research, primarily assistance in epidemiological studies	\$ 1,312,792
Prevention	\$ 2,923,387
Detection/Treatment	\$ 1,099,910
Patient Support	\$ 9,968,066
Total Program grants	\$ 15,304,155
Management and General	\$ 863,820
Fundraising	\$ 1,836,187
Total grants for supporting services	\$ 2,700,007
TOTAL AWARDS TO DIVISIONS	\$ 18,004,162
TOTAL GRANTS AND AWARDS	\$ 122,016,158

Note The list above shows grants and awards by classification Due to the voluminous data required to list individual grant recipients, further detailed information will be made available on request

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Part II, Line 42

Depreciation is computed using the straight-line method over the estimated useful lives of the assets

Buildings - 20 to 40 years

Office Furniture and Other Fixed Assets – 3 to 10 years

Computer Software- 3 to 10 years

Leasehold Improvements – Life of the lease

Data Processing Equipment and Other Leased Property under capital lease are amortized on a straight-line basis over the life of the lease.

See Statement 13, Part IV, Line 57 for further information

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Part III Accomplishments

The American Cancer Society is the nationwide community-based voluntary health organization dedicated to eliminating cancer as a major health problem by preventing cancer, saving lives, and diminishing suffering from cancer through research, education, advocacy, and service.

See our website, www.cancer.org, for a copy of our most recent annual report that discusses the Society's mission and accomplishments.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part IV, Line 54

U.S. government and government agency obligations	156,136,909
Equity securities	16,315,896
Commercial paper and other short-term investments	30,101,791
Corporate Obligations	245,742,731
Cash, cash equivalent and money market funds	<u>25,035,521</u>
Total Investments - Securities	<u><u>473,332,848</u></u>

Note: The multiple combined investment pool consists generally of short-term securities of the U.S. Government, prime banker's acceptances, prime commercial paper, certificates of deposit, and similar debt securities having a market value which approximates cost and yields current market rates

The investment portfolio of all funds are carried at market at August 31, 2003

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part IV, Line 56

Other Investments

Combined Gift Annuity Funds--Held for Affiliates	<u>26,147,701</u>
	<u>26,147,701</u>

Note: The combined gift annuity funds consist generally of longer-term investments, including publicly traded stocks and bonds.

The investment portfolios of all funds are carried at market at August 31, 2003

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part IV, Line 57

At August 31, 2003, the fixed assets of the land, building, and equipment fund were as follows

	<u>Basis</u>	<u>Accumulated Depreciation</u>	<u>Net Book Value</u>
Land	\$ 5,119,728	\$ -	\$ 5,119,728
Building	\$ 18,618,520	\$ (5,488,687)	\$ 13,129,833
Leasehold improvements	\$ 2,810,582	\$ (1,194,324)	\$ 1,616,258
Office furniture and other equipment	\$ 9,320,119	\$ (4,324,108)	\$ 4,996,010
Equipment under capital lease	\$ 1,154,870	\$ (1,079,302)	\$ 75,568
Computer/Equip/Software	\$ 63,816,754	\$ (10,324,506)	\$ 53,492,248
	<u>\$ 100,840,572</u>	<u>\$ (22,410,927)</u>	<u>\$ 78,429,645</u>

See Statement 9, Part II, Line 42 for further information

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part IV, Line 58

Other Assets

Planned giving assets held for affiliates	\$ 136,191,123
Beneficial interests in trusts-National Home Office	\$ 17,425,616
Total other assets	<u>\$ 153,616,739</u>

NOTE:

The National Home Office maintains a Planned Giving Business Unit (PGBU) under a joint operating agreement with participating divisions. The PGBU is a cooperative effort through which participating divisions use a centrally managed staff to coordinate a shared planned giving program. The participating divisions share in the planned giving revenue including legacies receivable and beneficial interests in trusts generated through the efforts of the PGBU staff. The costs of operating the PGBU are funded 70% by the participating divisions, and 30% by the National Home Office.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 PART IV Line 64a

The balance of \$19,597,704 is comprised of two tax exempt bonds:
\$9,004,270 represents the balance due of \$15,000,000 industrial development bonds issued on May 18, 1988 by the Development Authority of DeKalb County, Georgia, to finance construction of the Society's 165,000 square-foot office building located in Atlanta, Georgia. The bonds mature on May 1, 2013 and bear interest at a rate which is adjustable periodically and can be converted to a fixed rate at the Society's option. The bonds are collateralized by the building and all related land, furnishings, and equipment. The bonds are also secured by a \$9,280,000 letter of credit. The letter of credit will expire on August 31, 2005 unless terminated earlier, and as of August 31, 2003, no balance was outstanding. A Form 8038 was filed on May 18, 1988.

\$10,593,434 represents the balance due of \$11,000,000 industrial development bonds issued on June 6, 2002 by the Oklahoma Industries Authority. The bonds mature on June 1, 2022 and bear interest at a rate which is adjustable periodically and can be converted to a fixed rate at the Society's option. The bonds are collateralized by the building and all related land, furnishings, and equipment. The bonds are also secured by a \$11,126,576 letter of credit. The letter of credit will expire on June 6, 2005 unless terminated earlier, and as of August 31, 2003, no balance was outstanding. A Form 8038 was filed on June 6, 2002.

Annual payments on the two bond issues as of August 31, 2003, excluding interest, are payable as follows:

Fiscal year:	
2004	1,025,000
2005	1,135,000
2006	1,150,000
2007	1,175,000
2008	1,300,000
Thereafter	14,020,000

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part IV, Line 65

Other Liabilities

Capital Lease Obligations	\$	1,113,804
Investments Held for Affiliates	\$	<u>333,063,658</u>
Total Other Liabilities	\$	<u><u>334,177,462</u></u>

The National Home Office assets include investments in a combined short-term investment pool (CIP), investments in a combined endowment pool (CEP), and the combined planned giving asset pool (See STATEMENT 14) that is invested or administered on behalf of the Divisions, Puerto Rico, and the American Cancer Society Foundation

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part IV-A & Part IV-B

Donated Services and Use of Facilities

The Society has recorded contributed services of \$27,720,048 related to the communication of program and fund-raising messages through various advertising media.

\$ 27,720,048

In addition, the Society has valued and recorded contributed services provided by scientific peer reviewers, which consist of medical doctors, Ph.D.s, professors, biomedical and psychosocial professionals, social welfare service providers, and other professional service providers whose efforts are necessary for the Society to carry out its programs. The Society's management estimates that approximately 21,504 hours have been contributed by scientific peer reviewers and has valued such services at \$1,190,005.

\$ 1,190,005
\$ 28,910,053

Part VI, Line 82b

In accordance with generally accepted accounting principles, donated services are included only if the services create or enhance nonfinancial assets, or the volunteer services received require specialized skills and would typically need to be purchased if not provided by volunteer service. The American Cancer Society is one of the largest non-profit voluntary organizations in the world, and relies upon the competence, creativity, and dedication of its more than 2.5 million nationwide volunteers to achieve its mission. The American Cancer Society's volunteers provide services which, while their services do not meet this accounting criteria, provide irreplaceable value to the general public including services to patients; education to the general public; advocacy for appropriate cancer policy by working with local, state and federal legislators, administrative and fundraising support; and many other commitments of time and expertise. The true value of these services is difficult to quantify, but is material to the success of the Society.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Part IV-A & Part IV-B

Cost of goods Sold

Cost of Goods Sold charged to program and/or supporting services functions in audited financial statements	\$ 8,853,155
--	--------------

The Society is required to prepare its audited financial statements in accordance with generally accepted accounting principles (GAAP). Under GAAP, costs of goods sold of educational materials and other program related materials are required to be reported as part of the program function benefited. For purposes of Form 990 these program related costs are reclassified to Cost of Goods Sold

Note For Form 990 these costs are included in Cost of goods sold on Line 10b.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part V

List of Officers, Directors, National Assembly Members and Key Employees

Attached is a list of Officers, Directors, and National Assembly Members of the American Cancer Society, Inc. as of August 31, 2003. The Officers, Directors, and National Assembly Members are volunteers and receive no compensation for their services. Staff Officers are included on Schedule A, Part I.

American Cancer Society - 2003/2004 National Board of Directors

<u>Name</u>	<u>BoardPosition</u>	<u>Division</u>
Nancy Brakensiek, CPA	Director	California
Sally West Brooks, RN, MA	Officer	California
Thomas Fogel, MD	Director	California
Mimi C. Yu, PhD	Director at Large	California
Barrie Cassleth, PhD	Director at Large	Eastern
Harold P. Freeman, MD	Director at Large	Eastern
Linda Jasper	Director	Eastern
Thomas J. Moran	Director at Large	Eastern
Carolyn D. Runowicz, MD	Officer	Eastern
Marguente K. Schleg, RN, EdD	Director	Eastern
Samuel J. LaMonte, MD	Director	Florida/Puerto Rico
Robert T. Kendall III	Director	Great Lakes
David A. McClusky, MD	Director	Great West
Frank R. Nofimal, CLU, ChFC	Director	Great West
Eric Taylor, MD, FACR, FACRO	Director	Great West
Van Wolf, Jr	Director	Great West
Alan G. Thorson, MD, FACS	Director	Heartland
W P. (Phil) Evans, III, MD	Director	HI-Tex
Lila R. Johnson, RN, MPH, CHES	Director	HI-Tex
Ermilo Barrera, Jr., MD	Director	Illinois
Stephen F. Sener, MD	Officer	Illinois
Elizabeth T.H. Fonlham, DrPH	Director	Mid-South
Edward Eddins Partridge, MD	Director	Mid-South
Ralph B. Vance, MD, FACP	Officer	Mid-South
Dan Duquette, PhD	Director	Midwest
Gary J. Strait	Officer	Midwest
Martin J. Murphy, Jr., MD	Foundation Liaison	N/A
Laura J. Hilderley, RN, MS	Director	New England
Marion E. Morra, MA, ScD	Officer	New England
Donald Anthony, MD	Director	Ohio
Mary A. Simmonds, MD, FACP	Officer	Pennsylvania
Stephen L. Swanson	Director	Pennsylvania
Richard C. Wender, M.D.	Director at Large	Pennsylvania
Briggs W. Andrews, Esq.	Director	South Atlantic
George W.P. Atkins	Director	South Atlantic
R. Clifford Berg, CLU, ChFC	Director	South Atlantic
Thomas G. Burish, PhD	Officer	South Atlantic
Elmer Huerta, MD, MPH	Director at Large	South Atlantic
Juan D. Johnson	Director at Large	South Atlantic
Anna Johnson-Winegar, PhD	Officer	South Atlantic
Jim Murray	Director	South Atlantic
Honorable Paul C. Rogers	Director at Large	South Atlantic
David M. Zacks	Officer	South Atlantic

American Cancer Society, Inc
2002/2003 National Assembly Division Delegates
New members in italics

<i>Division</i>	<i>Member</i>	<i>Term</i>	<i>Lay/Med</i>
California	(15)		
	Lisa Bailey, MD	03	Medical
	Nancy Brakensiek, CPA	03	Lay
	John F. Simmons, Jr., MD	04	Medical
	<i>Sally West Brooks, RN,MA</i>	04	Lay
	David Bonfilio	04	Lay
	<i>Deborah A. Leary</i>	04	Lay
	Natalie F. Duke	04	Lay
	Thomas D. Fogel, MD	03	Medical
	Thomas Gates, MD	03	Medical
	Cynthia LeBlanc, Ed.D.	03	Lay
	Christy Russell, MD	03	Medical
	Gary Pia, CFP	03	Lay
	Paul Murata, MD	04	Medical
	<i>Raymond Metrose, DDS*</i>	04	Medical
<i>Maria Lourdes F. Reyes, MD, MPH</i>	04	Medical	
Eastern	(14)		
	Avi Barbasch, MD	04	Medical
	Christina G. Blanchard, PhD, MSW	03	Medical
	Carmel J. Cohen, MD	03	Medical
	<i>John Alfonso, CPA</i>	04	Lay
	Stuart C. Finch, MD	04	Medical
	Janice E. Maloof	03	Lay
	Linda Jasper	03	Lay
	Paul Hyman, MD	03	Medical
	Richard H. Lange, MD	04	Medical
	<i>Stephen A. Spero, CLU, ChFC</i>	04	Lay
	<i>Wendy M. Hornick, CSW, ACSW</i>	04	Lay
	Marguerite K. Schlag, RN, EdD	03	Medical
	David L. Siegal, MD	04	Medical
Reneida Higgins-Walker	03	Lay	
David Yang, MD	03	Medical	
Florida/ Puerto Rico	(10)		
	<i>Eliza Perry, RN</i>	04	Lay
	Barbara Grevior	04	Lay
	Sammuel J. LaMonte, MD	03	Medical
	<i>Scot Ackerman, MD</i>	04	Medical
	Sigurd Normann, MD, PhD	03	Medical
	Carol Tucker	03	Lay
	Julio Vigoreaux	04	Lay
	Daniel Weingrad, MD	04	Medical
	<i>John Windham</i>	03	Lay
<i>Mario Mendez, M.D.</i>	03	Medical	

<i>Division</i>	<i>Member</i>	<i>Term</i>	<i>Lay/Medical</i>
Great Lakes	(9)		
	Karen Hudson	03	Lay
	W. Curt Gill	04	Lay
	Maria Worsham, PhD, FACMG	03	Medical
	Douglas Kelsey, MD, PhD	04	Medical
	Robert T. Kendall, III	04	Lay
	Leonard A. Mattano, Jr., MD	03	Medical
	Mary Margaret Moorhead, MS, Ed	03	Lay
	G. Marie Swanson, PhD, MPH	03	Medical
<i>Peter Sheldon</i>	04	Lay	
		(One-year term)	
Heartland	(10)		
	Tracy Coe, MD	03	Medical
	June Bilers, PhD, RN, MSN	03	Medical
	Charles M. Espinoza	04	Lay
	M. Darlene Hall	04	Lay
	Katie Rhoads, MD	04	Medical
	<i>Mike J. Bukstein, MD</i>	04	Medical
	James R. Ball	03	Lay
	James D. McConnell	03	Lay
	Jack Steinmeyer	03	Lay
Alan G. Thorson, MD, FACS,	04	Medical	
HI-Tex	(11)		
	Mark Clanton, MD, MPH	04	Medical
	Rev. F. Chong, MSW, MDiv.	04	Medical
	Mary Coyne	04	Lay
	W. Phil Evans, MD, FACR	03	Medical
	Meg Garza	03	Lay
	Allan Henderson, PhD	03	Lay
	Lila R. Johnson, RN MPH CHES	03	Lay
	A. Marilyn Leitch, MD	04	Medical
	George N. Peters, MD, MPH	04	Medical
	Thomas J. Williams	03	Lay
<i>Jacqueline Earle, Esq.</i>	04	Lay	
Illinois	(6)		
	Ervin J. Hawrylewicz, PhD	03	Medical
	Jerome Hoeksema, MD	04	Medical
	Roger A. Quick	03	Lay
	Patricia D. Sanderson	04	Lay
	Stephen F. Sencer, MD	04	Medical
	David G. Seaman	03	Lay
Mid-Atlantic	(12)		
	Arnold "Skip" Amass, PharmD	04	Lay
	William L. Banks, Jr., PhD	04	Medical
	R. Clifford Berg, CLU, ChFC	04	Lay
	Jerry Bouquot, DDS, MSD	04	Medical
	Richard S. Burke, CPA	04	Lay
	David F. Zimmerman	03	Lay
	Anna Johnson-Winegar, PhD	03	Lay
Jayne Fernsler, DSN, RN, AOCN	03	Medical	

<i>Division</i>	<i>Member</i>	<i>Term</i>	<i>Lay/Med</i>
	<i>Claudia R. Baquet, MD, MPH</i>	03	Medical
	John Q.A. Mattern, II, DO	03	Medical
	<i>Barbara Carne, CPS</i>	03	Lay
	Briggs W. Andrews, Esq.	04	Lay
Mid-South	(16)		
	Joan Buglewicz, RN.C.	04	Lay
	<i>Wendy Talbot</i>	04	Lay
	Diana Diaz, RN, MS	03	Lay
	Lois Doane, RN, MSN	04	Medical
	Susan D. Henry, LCSW	03	Lay
	Judy Holcombe, RN, DSN	03	Medical
	<i>Charles Dannaher, MD</i>	04	Medical
	Daniel E. Kenady, MD	03	Medical
	<i>Sharon Spencer, MD</i>	04	Medical
	Rebecca Miller	03	Lay
	Margaret A. Pierce, RN, MSN	03	Medical
	Morris Robbins, DDS	04	Medical
	William Robbins	04	Lay
	<i>Steve Castell</i>	03	Lay
	<i>Sue Catchings, MA, CHES</i>	03	Lay
	<i>Robin Williams, MD</i>	04	Medical
Midwest	(10)		
	<i>Bruce Peterson, MD</i>	04	Medical
	<i>R. Dan Duquette</i>	03	Lay
	<i>Patricia E. Swanson, RN</i>	04	Lay
	Roger Kwong, MD	04	Medical
	Harry Long, MD	03	Medical
	<i>Carl E. Olson, MD</i>	04	Medical
	<i>Dave Schultz</i>	04	Lay
	Dennis B. Nash, PhD	03	Lay
	Jerry L. Simmons, MD	03	Medical
	Gary J. Streit	03	Lay
New England	(12)		
	Richard Branda, MD	03	Medical
	Blake Cady, MD, FACS	03	Medical
	Laura J. Hilderley, RN, MS	04	Medical
	Thomas Kcating, MD	04	Medical
	Barbara K. LeStage, MHP	04	Lay
	Marion E. Morra, MA, ScD	03	Lay
	Alan S. Nelson, Esq.	03	Lay
	<i>Judy A. Rivers, RN, M Ext Ed</i>	04	Lay
	<i>Andrew L. Salner, MD</i>	04	Medical
	<i>Nancy E. Kane, MS, RN, AOCN</i>	03	Lay
	Laurie J. Storey-Manseau	04	Lay
	Michael Vezeridis, MD	03	Medical
Northwest	(9) – will go to 9 in 2003		
	Barbara Andreozzi	04	Lay
	Stephany Dedrick-Watson, RN, CCM	03	Medical
	Bruce Dana, MD	04	Medical

<i>Division</i>	<i>Member</i>	<i>Term</i>	<i>Lay/Med</i>
	Deborah J. Barnard	03	Lay
	<i>Richard Spoonemore</i>	03	Lay
	DeAnne Baer, RN	03	Medical
	Eva Loken	03	Lay
	Willie C. Stewart	04	Lay
	Eric Taylor, MD	04	Medical
	Bruce Blank, MD	04	Medical
Ohio	(6)		
	Donald Anthony, MD	03	Medical
	John C. Aquara	03	Lay
	<i>Patrick J. Fahey, MD</i>	04	Medical
	<i>Robert T. Brodell, MD</i>	04	Medical
	Terri Maticcik	04	Lay
	George H. Musekamp III	03	Lay
Pennsylvania	(6)		
	Rosaline R. Joseph, MD	03	Medical
	<i>Wendie Waschitsch</i>	04	Lay
	<i>Danizi Heist, CPA</i>	04	Lay
	Vacant	03	Medical
	Stephen L. Swanson	03	Lay
	<i>Sandra A. Norman, PhD</i>	04	Medical
Rocky Mountain	(9)		
	<i>J. Brett Lazar, MD, MPH</i>	04	Medical
	Keith E. Davis, MD	03	Medical
	John W. Hamilton, DDS	03	Medical
	Gail R. Huff	04	Lay
	Robert L. Jennings, MD	04	Medical
	Patrick C. McGuire, CPA	04	Lay
	Thomas D. Shaw	03	Lay
	Jayne Runyon	04	Lay
	Norma J. Stout	03	Lay
Southeast	(12)		
	George W.P. Atkins	04	Lay
	J. Blake Young, Jr.	03	Lay
	Renee Y. Carter, MD	04	Medical
	Paul S. Dale, MD, FACS	03	Medical
	Lynn Erdman, RN, MN, OCN	03	Medical
	<i>Don Elliot Heald</i>	03	Lay
	Phylecia Wilson	04	Lay
	Barbara Germino, PhD, RN, FAAN	03 G.	Medical
	<i>Peggy Baxter, LCSW</i>	04	Medical
	<i>M. Julian Duttera, MD, FACP</i>	04	Medical
	<i>Russ Peterson</i>	04	Lay
	<i>Mike Crapps</i>	04	Lay

<i>Division</i>	<i>Member</i>	<i>Term</i>	<i>Lay/Med</i>
Southwest	(7)		
	Paul E. Michael, MD	04	Medical
	<i>Carla J. Herman, MD</i>	04	Medical
	Thomas L. Dezelsky, HSD	03	Lay
	Galen M. Eversole, MD	04	Medical
	M. Regina Martinez, RN, BSN	03	Lay
	Frank R. Nolimal	03	Lay
	<i>Pamela K. Meyerhoffer</i>	04	Lay

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Part VI, Line 77

The underlined sections of the attached document are modifications that have been made to the National Bylaws. These modifications were approved by the appropriate American Cancer Society National Assembly

American Cancer Society, Inc.
Policy & Reference Manual
BYLAWS

**BYLAWS
OF
AMERICAN CANCER SOCIETY, INC.**
(as amended November ~~2, 2002~~ 15, 2003)

This edition supersedes all **editions**
editions bearing a previous date.

INDEX

PREAMBLE	MISSION STATEMENT
ARTICLE I	NATIONAL ASSEMBLY
Section 1.1	Functions and Classification of Members
Section 1.2	Number and Election of Delegates by Division <u>Division Delegates</u>
Section 1.3	Qualification, Nomination and Election of Delegates-at-Large
Section 1.4	Board Member Delegates
Section 1.5	Officer Delegates
Section 1.6	Past Officer Delegates
Section 1.7	Definition of Medical Profession
Section 1.8	Filling of Vacancies
Section 1.9	Termination of Office of National Assembly Member
Section 1.10	Honorary Life Members
Section 1.11	Resignations
Section 1.12	Conduct of Members
ARTICLE II	MEETINGS OF THE NATIONAL ASSEMBLY
Section 2.1	Annual Meeting
Section 2.2	Notice of Meetings
Section 2.3	Quorum and Adjournments
Section 2.4	States of Substantial Disruption
Section 2.5	Representation by Proxy
Section 2.6	Annual Report to Members of the National Assembly
ARTICLE III	COMMITTEES AND SUBSTRUCTURES OF THE NATIONAL ASSEMBLY
Section 3.1	Committee on Bylaws and Organization
Section 3.2	Nominating Committee
Section 3.3	Reference Committees
Section 3.4	Composition of Standing and Reference Committees
Section.3.5	Term of Committee Membership and Appointment to Fill Vacancies
Section 3.6	Quorum
ARTICLE IV	BOARD OF DIRECTORS
Section 4.1	Role and Composition
Section 4.2	Directors
Section 4.3	Directors-at-Large
Section 4.4	Nominations from the Floor of Delegate Members
Section 4.5	Quorum and Adjournments

- Section 4.6 Representation by Proxy
- Section 4.7 Appointment of Chairperson in Absence of Board Chair, Chair-elect and Vice Chair
- Section 4.8 Notice of Meetings
- Section 4.9 Rules and Regulations
- Section 4.10 Minutes
- Section 4.11 Mail Vote
- Section 4.12 Participation at Meetings by Conference Telephone
- Section 4.13 Election and Service of American Cancer Society Liaison Trustee
- Section 4.14 ~~Committee on Audit and Stewardship and Fiscal Accountability Committee~~ |
- Section 4.15 Additional Committee Structures
- Section 4.16 Filling of Vacancies
- Section 4.17 Conduct of Directors

ARTICLE V OFFICERS

- Section 5.1 List of Volunteer Officers
- Section 5.2 Chair of the Board of Directors
- Section 5.3 Chair-elect of the Board of Directors
- Section 5.4 Vice Chair of the Board of Directors
- Section 5.5 Immediate Past Chair of the Board of Directors
- Section 5.6 President
- Section 5.7 President-elect
- Section 5.8 First Vice President
- Section 5.9 Second Vice President
- Section 5.10 Immediate Past President
- Section 5.11 Treasurer
- Section 5.12 Secretary
- Section 5.13 Chief Executive Officer
- Section 5.14 Additional Officers
- Section 5.15 Assistant Secretaries
- Section 5.16 Compensation of Staff and Additional Officers
- Section 5.17 Provisions Concerning Holding More Than One Office
- Section 5.18 Filling Officer Vacancies

ARTICLE VI DIVISIONS

- Section 6.1 Divisions and Requirements for Divisions
- Section 6.2 Division Charters

ARTICLE VII FISCAL PROVISIONS

- Section 7.1 Fiscal Year
- Section 7.2 Authority to Withdraw Funds
- Section 7.3 Authority to Withdraw Securities
- Section 7.4 Investments

Section 7.5	Delegation of Authority Regarding Transfer of Securities
Section 7.6	Audit
Section 7.7	Annual Budget
Section 7.8	Division of Funds
Section 7.9	Indemnification, Limitation on Indemnification, Insurance

ARTICLE VIII CORPORATE SEAL

ARTICLE IX AMENDMENTS

ARTICLE X PARLIAMENTARY PROCEDURE

PREAMBLE
MISSION STATEMENT

The American Cancer Society is the Nationwide Community-based Voluntary Health Organization Dedicated to Eliminating Cancer as a Major Health Problem by Preventing Cancer, Saving Lives from Cancer and Diminishing Suffering From Cancer through Research, Education, Advocacy and Service.

ARTICLE I

NATIONAL ASSEMBLY

Section 1.1 Functions and Classification of Members:

(a) Functions: The National Assembly represents the nationwide grassroots partnership of volunteers. The business and affairs of the Society shall be under the oversight of the National Assembly, and it shall be responsible for the following:

- i. Election of the National Board of Directors and Officers;
- ii. Election of the Nominating Committee;
- iii. Election of Past Officer Delegates;
- iv. Election of Honorary Life Members;
- v. Approval of Bylaw changes;
- vi. Approval of Division charters and Division charter requirements; and
- ~~vii. Approval of the Society's Strategic Plan, and~~
- viii. Approval of the Division of Funds Policy.

The National Assembly will receive an annual financial report from the Board of Directors and an annual progress report from the President.

(b) Classification of Members: The National Assembly shall ~~consist of the following Members who shall be nominated and elected as herein provided~~ be comprised of the Members of the Society. Members are defined as the following.

- i. -Delegates elected by Divisions;
- ii. Delegates-at-Large;

- iii. Board Member Delegates,
- iv. Officer Delegates;
- v. Past Officer Delegates; and

~~vi. Honorary Life Members~~

~~Section 1.2. Number and Election of Delegates elected by Divisions~~

~~(a) Number of Delegates. Each Division shall elect Delegates to the National Assembly using a Modified Bicameral Method under which the number of Delegates elected by each Division shall be determined based on the number of states within a Division and the population figures of each Division. The total number of Delegates elected by Divisions to the National Assembly shall be approximately 172 Delegates.~~

~~Each Division shall have one Division Delegate for every state within the Division, including, for the purposes of this Section, the District of Columbia and Puerto Rico, thus totaling 52 Delegates. The remaining number of available Delegate seats shall be apportioned among the Divisions according to their respective populations, such population to be calculated in the years ending in 1 based on the United States Census Bureau's decennial census. The distribution of Delegates shall be determined by dividing the total U.S. population by the remaining 120 Delegate seats, with all calculations rounded to the nearest hundredth of a point. The number of Division Delegates based on the number of states within a Division and the number of Division Delegates based on the population figures of the Division shall be added together and rounded to the nearest whole number. As a result of such rounding, the actual number of Division Delegates may deviate from the preferred number of 172 Delegates. The effective implementation date of this Section shall be as of the Annual Meeting 2002.~~

~~A new Division, which has resulted from the merger of two or more Divisions, may retain the same total number of Delegates from the former constituent Divisions for the greater of the period of time until the next recomputation of Delegate representation or three years.~~

~~(b) Election of Delegates. Delegates shall be elected by the Divisions at such time as will allow the Divisions to provide the names of those elected to the Nominating Committee, but no later than June 30th of each year.~~

~~Ordinarily, Delegates are elected for a term of two years and until their successors are elected. A Delegate's term commences at the beginning of the Annual Meeting of the National Assembly in the year of the Delegate's election. However, Delegates shall be elected so that the terms of one half of the Delegates shall expire in alternate years (although this may require some Delegates being elected for only a one year term) and so that one half of those in office shall be from the medical profession and one half from the laity. At least two Delegates from each Division shall be officers or directors of the Division at the time of their election or re-election as Delegates.~~

~~Should the calculated number of Division Delegates under the Modified Bicameral Method be fewer than the number authorized by a prior calculation, no Delegate shall be removed from his or her position as a Division Delegate to the National Assembly prior to the expiration of his or her elected office. When a Division must reduce the number of Division Delegates to the National Assembly, this process should take place over a two-year period such that the terms of one-half of the Delegates shall expire in alternate years.~~

vi ~~(c) Filling Delegate Vacancies Should a Delegate assume Officer Delegate status, the Division shall elect a successor Delegate to fill the position. The method of nominating and electing Delegates shall be provided for in the Bylaws of the respective Division, except that the National Nominating Committee (See Honorary Life Members).~~

Such members shall be nominated and elected as herein provided.

In addition to the Members described above, the Nationwide Executive Team may participate in meetings of the National Assembly in a non-voting ex-officio capacity. The Nationwide Executive Team is comprised of the Chief Executive Officer from each Division, the following officers of the National Home Office: the Chief Executive Officer, the Chief Operating Officer, the Chief Medical Officer, the Executive Vice President for Strategic Initiatives, the Chief Financial Officer, the Chief Counsel, and the National Vice Presidents for Field Operations, and the President of the American Cancer Society Foundation, Inc.

Section 1.2 Number and Election of Division Delegates.

(a) Number of Delegates Each Division shall be entitled to elect six (6) Delegates to the National Assembly ("Division Delegates").

A new Division, which has resulted from the merger of two or more Divisions, may retain the same total number of Division Delegates from the former constituent Divisions for three years.

(b) Election of Division Delegates Division Delegates shall be elected by the Divisions at such time as will allow the Divisions to provide the names of those elected to the Nominating Committee, but no later than June 30th of each year.

Ordinarily, Division Delegates are elected for a term of two years and until their successors are elected. A Division Delegate's term commences at the beginning of the Annual Meeting of the National Assembly in the year of the Division Delegate's election. However, Division Delegates shall be elected so that the terms of one-half of the Division Delegates shall expire in alternate years (although this may require some Division Delegates being elected for only a one year term) and so that one-half of those in office shall be from the medical profession and one-half from the laity. At least two Division Delegates from each Division shall be officers or directors of the Division at the time of their election or re-election as Division Delegates.

No Delegate shall be removed from his or her position as a Division Delegate to the National Assembly prior to the expiration of his or her elected office.

(c) Filling Delegate Vacancies: Should a Division Delegate assume Officer Delegate status, the Division shall elect a successor Delegate to fill the position. The method of nominating and electing Division Delegates shall be provided for in the Bylaws of the respective Divisions except that the National Nominating Committee (See ARTICLE III, Section 3 2) shall advise Divisions when a Division Delegate must be elected for less than a two-year term.

Section 1.3 Qualification, Nomination and Election of Delegates-at-Large:

(a) Qualification of Delegates-at-Large: The Nominating Committee shall nominate eight (8) individuals demonstrating significant insights, skill or expertise regarding the fight against cancer from the medical or lay community to serve as Delegates-at-Large to the National Assembly.

(b) Nomination of Delegates-at-Large: The Nominating Committee shall nominate candidates for election as Delegates-at-Large to the National Assembly at the Annual Meeting of the Society. No candidate shall be nominated for Delegate-at-Large if his or her election will result in service for more than three consecutive two-year terms as a Delegate-at-Large. Delegates-at-Large will also serve as Directors-at-Large to the National Board of Directors and will be eligible for nomination as Officer Delegates.

All such candidates for Delegates-at-Large shall be so nominated that the terms of no more than four shall expire in each year, although this may require some candidates to be elected for a one-year term. The Delegates-at-Large shall be equally divided between the medical profession and the laity.

The Nominating Committee shall nominate a successor to fill the unexpired term of any Delegate-at-Large assuming Officer Delegate status.

Before nominating any candidate for election as a Delegate-at-Large, the Nominating Committee shall consult with the President or Chair of the Board of Directors of each Division in which a potential candidate resides. The National Assembly shall be notified at least thirty (30) calendar days prior to the Annual Meeting of the nominees for Delegates-at-Large and be supplied with appropriate biographical data.

By agreement of a majority of the National Assembly, present in person, the determination of whether nominations from the floor for the position of Delegate-at-Large shall be permitted and shall be decided in advance of the presentation of nominees. A nomination from the floor shall be in opposition to a specific nominee of the Nominating Committee.

(c) Election of Delegates-at-Large: Delegates-at-Large shall be elected at the Annual Meeting of the Society by the National Assembly of the Society.

Section 1.4 Board Member Delegates: The Board Member Delegates (as specified in ARTICLE IV, Section 4.2) shall be nominated by the Nominating Committee to serve as Directors of the National Board of Directors and upon their election to the National Board of Directors shall serve for a concurrent term as Board Member Delegates to the National Assembly.

Section 1.5 Officer Delegates: The Officers of the Society (as specified in ARTICLE V, Section 5.1) shall be nominated by the Nominating Committee and upon their election to those offices shall serve for a concurrent term as Officer Delegates to the National Assembly.

Section 1.6 Past Officer Delegates: The Immediate Past President and the Immediate Past Chair of the Board of Directors, in each case after completion of service, shall be nominated by the Nominating Committee as a Past Officer Delegate to the National Assembly for a two-year term.

Other elected volunteer officers as named in ARTICLE V, Section 5.1, upon completion of their terms as officers, unless otherwise nominated and elected to an additional term as Delegate, Delegate-at-Large, or Board Member Delegate may be nominated as a Past Officer Delegate by the Nominating Committee and may be elected by the National Assembly at any meeting of the Assembly provided no more than twelve (12) Past Officer Delegates serve at any one time.

A person who has been a Past Officer Delegate for three consecutive full two-year terms shall not be eligible for re-election. Additionally, the eligibility of a person to serve as a Past Officer Delegate shall not extend for longer than six years beyond termination of service in the office qualifying them for Past Officer Delegateship. An individual may not serve simultaneously as both Past Officer Delegate and Honorary Life Member.

Section 1.7 Definition of Medical Profession: For the purposes of these Bylaws, the medical profession shall be defined as doctors of medicine, doctors of dental medicine, doctors of dental surgery, doctors of osteopathic medicine, doctors of philosophy in the biological sciences, and doctors of science. Additionally, nurses, pharmacists, and social workers shall be defined as part of the medical profession if they have Master's degrees; however, each Division, by its bylaws, may determine the eligibility of such nurses, pharmacists, and social workers to serve as Medical Delegates.

Section 1.8 Filling of Vacancies:

(a) ~~Delegates elected by Division~~ Division Delegates. In the event that a Division Delegate position becomes vacant, the Division of residence shall elect a Division Delegate for the remainder of the term vacated.

(b) Delegates-at-Large: In the event that a Delegate-at-Large position becomes vacant, the Board of Directors shall elect a successor until the next meeting of the National Assembly.

(c) Board Member Delegates: In the event that a Board Member Delegate position becomes vacant, the Board of Directors shall elect a successor until the next meeting of the National Assembly.

(d) Officer Delegates: In the event that an Officer Delegate position becomes vacant, the Board of Directors shall elect a successor until the next meeting of the National Assembly.

(e) Past Officer Delegates: The premature termination of a Past Officer Delegate position shall not be deemed to create a vacancy which must be filled for the remainder of the term.

A successor DIVISION Delegate, Delegate-at-Large, or Board Member Delegate so elected shall be a member of the medical profession if his or her predecessor was a member of the medical profession, or a member of the laity if his or her predecessor was a member of the laity.

Section 1.9 Termination of Office of Members: The term of office of any DIVISION Delegate, Delegate-at-Large, Board Member Delegate, Officer Delegate, Past Officer Delegate or Honorary Life Member of the National Assembly may be terminated for cause by vote of a majority of the National Assembly, present in person and voting, at a meeting called to consider such action. No such action shall be taken by the National Assembly until the person in question shall have been given at least twenty (20) calendar days' notice of the proposed action and the reasons for the proposed actions. The person shall be given a fair opportunity to be heard at the Assembly meeting.

Section 1.10 Honorary Life Members of the National Assembly: A person of eminence who has rendered outstanding service in the fight against cancer may, on nomination by the Board of Directors or by the Nominating Committee, be elected as an Honorary Life Member of the National Assembly by the National Assembly at any meeting. Such Honorary Life Members shall be non-voting Members of the National Assembly, but shall have all other privileges of the floor, except the right to make motions, and shall be eligible to serve as voting members of committees.

Section 1.11 ~~Resignation~~ Resignations: A DIVISION Delegate, Delegate-at-Large, Board Member Delegate, Officer Delegate, Past Officer Delegate or Honorary Life Member may resign by written notice to the Secretary of the Society. Upon receipt of a resignation, the Secretary promptly shall give written notice to the Division from which the DIVISION Delegate, Delegate-at-Large, Board Member Delegate, Officer Delegate, Past Officer Delegate or Honorary Life Member was either elected or chosen.

Section 1.12 Conduct of Members: Every Member of the National Assembly shall

avoid conflicts between his or her individual interests and the interests of the American Cancer Society in any and all actions taken by such Member on behalf of the American Cancer Society. Every such Member shall conduct himself or herself in accordance with the requirements of law, these bylaws, and such other policies, including policies on Conflicts of Interest, as may from time to time be adopted by the Board of Directors. Each Member shall be required to file a conflict of interest statement annually, but not later than September 30th of each year, with the National Home Office. A Member not in compliance shall forfeit their voting privileges both as a National Assembly Delegate and as a member of the Board of Directors, if applicable, and shall not qualify for reimbursable expenses until such time as a conflict of interest statement has been received.

ARTICLE II

MEETINGS OF THE NATIONAL ASSEMBLY

Section 2.1 Annual Meeting: An Annual Meeting of the National Assembly shall be held each year, between October 1st and November 30th, except as otherwise provided in Section 2.4. The date and place of the Annual Meeting shall be fixed from time to time by the National Assembly or by the Board of Directors, or if neither of them shall take such action, by the Secretary.

Section 2.2 Notice of Meetings: The Secretary shall give to each Member not less than thirty (30) calendar days written notice of the Annual Meeting of the National Assembly. At the request of the President of the Society or ten percent of the voting membership of the National Assembly, the Secretary shall immediately call a special meeting of the National Assembly that will be held upon not less than ten (10) calendar days notice to each member of the National Assembly by mail, telegram, telephone, facsimile, or e-mail. The notices of meetings shall state the time and place of the meeting.

Section 2.3 Quorum and Adjournments: A majority of the total elected number of voting Members, present in person, shall constitute a quorum for the transaction of business; but in the absence of a quorum, the presiding officer may adjourn the meeting from time to time until a quorum is present. Where a quorum is present, the vote of the majority of the Members present and voting shall decide any question brought before the meeting.

Section 2.4 States of Substantial Disruption: Should circumstances external to the Society cause a state of substantial disruption to the Society, the majority of the Officers of the Society, as enumerated in ARTICLE V, Sections 5.2 through 5.13, who are able to vote may declare that such a state exists. Said vote may be taken by any reasonable and feasible means and shall be called by the Chair of the Board.

If a state of substantial disruption is declared, the quorum requirement in Section 2.3 shall not apply, and the voting Members, present in person, shall be allowed to proceed with time-urgent transactions of business. All time-urgent transactions of business shall require a majority of those voting, and such transactions shall include, but are not limited to, a vote on the slate of nominees for the Officers of the Society.

All transactions of business that are not time-urgent, including, but not limited to, a vote on the slate of nominees for membership on the Nominating Committee, shall be submitted to the voting Members of the National Assembly by any reasonable and feasible means as soon as is practicable if the Annual Meeting of the National Assembly cannot promptly be rescheduled.

Any ballots sent to the voting Members of the National Assembly must be returned to and received by the National Home Office within twenty (20) calendar days from the date the materials were sent in order to be counted for a final tally.

Section 2.5 Representation by Proxy: Representation by proxy at meetings of the National Assembly shall not be recognized.

Section 2.6 Annual Report to Members of the National Assembly: At the Annual Meeting, the Board of Directors, as required by the provisions of the New York Not-for-Profit Corporation Law, shall present a report, verified by the President and Treasurer or by a majority of the Members of the Board of Directors, showing in appropriate detail the assets and liabilities of the corporation, including trust funds; the revenue or receipts of the corporation, both unrestricted and restricted to particular purposes; and the expenses or disbursements of the corporation, for both general and restricted purposes. This report shall be filed with the records of the corporation and an abstract of it shall be entered in the minutes of the proceedings of the Annual Meeting.

ARTICLE III

COMMITTEES AND SUBSTRUCTURES OF THE NATIONAL ASSEMBLY

Section 3.1 Committee on Bylaws and Organization:

(a) Composition: There shall be a Committee on Bylaws and Organization consisting of the Committee's Chair, together with a Vice Chair and not more than six (6) other members appointed by the President, after consultation with the Chair of the Board, immediately following the Annual Meeting. All members of the Committee must be Members of the National Assembly. If the Chair of the Committee is from the laity then the Vice Chair shall be from the medical profession and vice versa.

(b) Responsibilities: The Committee, which shall report to the National Assembly, shall consider and recommend changes in or amendments to the Bylaws of the Society to the National Assembly.

Section 3.2 Nominating Committee:

(a) Composition: There shall be a Nominating Committee composed as follows:

i. the Immediate Past Chair of the Board of Directors and the Immediate Past President;

ii. six (6) National Assembly Members from the medical profession elected at the immediately preceding Annual Meeting by the National Assembly from a slate of not less than twelve (12) candidates proposed by the prior year's Nominating Committee from and among candidates nominated by the National Assembly and by members of the Nominating Committee; and

iii. six (6) National Assembly Members from the laity elected at the immediately preceding Annual Meeting by the National Assembly from a slate of not less than twelve (12) candidates proposed by the prior year's Nominating Committee from and among candidates nominated by National Assembly Members and by members of the Nominating Committee; and

iv. the President and the Chair of the Board of Directors as non-voting members.

The slate of nominees for membership on the Nominating Committee shall include at least one National Assembly Member from each Division.

Members of the Nominating Committee shall serve for one year terms, each commencing at the conclusion of the Annual Meeting or when he or she is later appointed and in either event until his or her successor is chosen and qualified. No member of the Nominating Committee shall serve for more than three consecutive one-year terms as a voting member. The chairship of the Nominating Committee shall alternate annually between the Immediate Past President and the Immediate Past Chair of the Board.

(b) Responsibilities: The Nominating Committee shall solicit from the membership of the National Assembly nominees as candidates for the Nominating Committee itself for possible inclusion on a slate to be proposed at the next Annual Meeting. In addition, the Nominating Committee shall nominate the President, the President-elect, the Immediate Past President, the First Vice President, the Second Vice President, the Chair of the Board of Directors, the Chair-elect of the Board of Directors, the Vice Chair of the Board of Directors, the Immediate Past Chair of the Board of Directors, the Treasurer and the Secretary. The Nominating Committee shall nominate a slate of no less than twelve (12) medical and twelve (12) lay nominees for election as Delegate members of the Board of Directors. This slate shall be comprised as stated in ARTICLE IV, Section 4.2. Finally, the Nominating Committee shall also nominate Directors-at-Large, who shall also serve as Delegates-at-Large; Past Officer Delegates; and Honorary Life Members. In selecting nominees, the Nominating Committee shall consider such factors as it deems appropriate and in the best interests of the Society, including diversity.

The Nominating Committee will advise Divisions on when election of Delegates for less than a two year term is necessary and will certify and review the credentials of all Members of the National Assembly and of all candidates for the Board of Directors.

(c) Prohibition Against Self-Nomination: No voting member of any Nominating Committee (other than the Immediate Past Chair of the Board of Directors and Immediate Past President) shall be nominated as an Officer of the Society, a first term Delegate-at-Large, first term Past Officer Delegate or a member of the Board of Directors during the term of such Nominating Committee.

(d) Time Table: The Nominating Committee shall select and inform its nominees as Officers of the Society no later than August 10th of each year and shall have completed making all its nominations no later than September 1st of each year, which nominations shall promptly be reported to the National Assembly and the Board of Directors.

Section 3.3 Reference Committees: There shall be Reference Committees, but not fewer than one, which the President, after consultation with the Chair of the Board of Directors, may from time to time appoint prior to the Annual Meeting of the National Assembly. The reports of the Reference Committees, together with their recommendations, if any, shall be considered by the National Assembly, following which the work of that Reference Committee shall be finished.

Section 3.4 Composition of Standing and Reference Committees: Unless otherwise specifically provided for herein, Standing and Reference Committees of the National Assembly shall consist of approximately equal numbers of members from the medical profession and from the laity.

Section 3.5 Term of Committee Membership and Appointment to Fill Vacancies: Unless otherwise provided, each Committee member shall serve from election or appointment until the conclusion of the next following Annual Meeting and until his or her successor is later

elected or appointed and has accepted the office. In the event that any Committee Member ceases to be qualified for Committee Membership or to serve on such Committee, the Officer appointing such member shall forthwith appoint a successor.

Section 3.6 Quorum: A majority of the serving membership of a committee, present in person, shall constitute a quorum for the transaction of business unless otherwise set forth herein. Where a quorum is present, the vote of the majority of the members voting shall decide any question brought before the meeting.

ARTICLE IV

BOARD OF DIRECTORS

Section 4.1 Role and Composition:

(a) Role: Responsibility for the ongoing operations of the American Cancer Society, Inc. shall rest with the Board of Directors, which shall establish and monitor Society policies. In addition, the Board of Directors shall:

- i. Develop and approve the Society's strategic plan ~~for presentation to the National Assembly;~~
- ii. Review the Society's corporate business plan;
- iii. Review and authorize Board committee objectives and receive and act on Board committee recommendations;
- iv. Establish budgetary goals, monitor the National Home Office budget and expenditure of funds;
- v. Appoint the Chief Executive Officer; and
- vi. Recommend to the National Assembly those Divisions eligible for charters and changes in charter requirements.

There shall be regular meetings of the Board of Directors each year.

(b) Composition of the Board of Directors: The Board of Directors shall consist of the following members:

- i. Eleven (11) Officers, which shall include the Chair of the Board of Directors, the Chair-elect of the Board of Directors, the Vice Chair of the Board of Directors, the Immediate Past Chair of the Board of Directors, the President, the President-elect, the First Vice President, the Second Vice President, the Immediate Past President, the Treasurer, and the Secretary, as described in Article V;
- ii. Twenty-four (24) Directors, twelve (12) of whom shall be from the medical profession and twelve (12) from the laity;
- iii. Eight (8) Directors-at-Large; and
- iv. a Foundation Trustee Liaison.

Each member of the Board of Directors shall have voting rights (except the Foundation Trustee Liaison who shall have all rights of a Director except the right to vote or make motions). Directors shall be elected for a two year term, unless a lesser term is required to fill a vacancy or to maintain a balance among medical and lay members of the Board of Directors.

Section 4.2 Directors: The Nominating Committee shall select one nominee from each Division, drawn from a pool of four nominees forwarded from that Division, for a total of ~~seventeen (17)~~fourteen (14) positions on the Board of Directors. At least two of the names submitted in the pool of four from each Division must include Delegates to the National Assembly from that Division, and beginning January 1, 2004, at least one of the names submitted in the pool of four from each Division must include an individual from a racially or ethnically diverse background.

If a Division submits fewer than four nominees, the Nominating Committee, after discussion with that Division, shall fill out the Division's pool with additional nominees from that Division's Delegates to the Assembly. ~~Seven (7)~~Ten (10) Board member positions shall be elected from the remaining nominees submitted by the Divisions or from any Delegate to the National Assembly. ~~No~~Except as set forth in the paragraph below, no Division may have more than two of the twenty-four (24) Board members selected from their pool of nominees or National Assembly Delegates.

In addition to the Board member position per each Division described in the paragraph above, upon the merger of two or more Divisions, the Nominating Committee may, consistent with maintaining the balance between medical and lay members, re-nominate existing members of the National Board from the merged Divisions for the period that such individuals would have been entitled to serve had the Divisions not merged. The merger of two or more Divisions shall not affect the term of any currently serving Board member.

No individual shall be nominated for membership on the Board of Directors if his or her election will result in service for more than three consecutive two year terms as a Director of the Board of Directors.

All voting members on the National Board of Directors shall be voting members in the National Assembly immediately upon election to the National Board of Directors.

Section 4.3 Directors-at-Large: The Nominating Committee shall nominate eight (8) individuals demonstrating significant insights, skill or expertise regarding the fight against cancer from the medical or lay community to serve as Delegates-at-Large of the National Assembly and Directors-at-Large to the National Board of Directors. No individual shall be nominated for membership on the Board of Directors if his or her election will result in service for more than three consecutive two year terms as a Director-at-Large to the Board of Directors.

Section 4.4 Nominations from the Floor of Board of Directors: By agreement of a majority of the National Assembly, present in person and voting, nominations may be made

from the floor. Any nomination from the floor shall be in opposition to a specific nominee of the Nominating Committee. If the nominee opposed has been nominated as specified in Section 4.2 of this ARTICLE IV, then the nominee from the floor must be from the same Division as the opposed nominee.

Section 4.5 Quorum and Adjournments: Two-thirds of the serving membership of the Board of Directors, present in person or by telephone as specified in Section 4.12 of this ARTICLE IV, shall constitute a quorum for the transaction of business; but in the absence of a quorum the presiding officer may adjourn the meeting from time to time until a quorum is present. Where a quorum is present the vote of the majority of the entire serving Board membership shall decide any question brought before the meeting.

Section 4.6 Representation by Proxy: Representation by proxy at meetings of the Board of Directors shall not be recognized.

Section 4.7 Appointment of Chairperson in Absence of Chair, Chair-Elect and Vice Chair: In case of the absence from any meeting of the Board of Directors of the Chair, Chair-Elect and Vice Chair, the Board of Directors shall appoint from among the members present a Chairperson to preside at such meeting.

Section 4.8 Notice of Meetings: The Secretary shall give to each Board member not less than twenty (20) calendar days written notice of each regular meeting of the Board of Directors. At the request of the Chair of the Board of Directors or any ten members, the Secretary shall immediately call a special meeting of the Board of Directors, which may be held upon not less than seven (7) calendar days notice, given to each member of the Board by mail, telegram or telephone. The notice of regular or special meetings shall, in each case, state the time and place of meeting. Notice shall be deemed given on the day it is sent.

Section 4.9 Rules and Regulations: The Board of Directors may from time to time make such rules and regulations as it may deem proper for its own governance and for the transaction of its business, except as otherwise provided in the Bylaws or ordered by the National Assembly.

Section 4.10 Minutes: The Board of Directors shall keep regular minutes of its actions, which will be made available to the National Assembly. A summary of Board activities during the preceding year will be presented at the Annual Meeting of the National Assembly.

Section 4.11 Mail Vote: Matters requiring action of the Board of Directors at a time when a meeting of the Board of Directors cannot conveniently be called may be submitted to its members by its Chair for a mail vote. If all members of the Board of Directors consent in writing to the adoption of a resolution authorizing a particular action, such action shall be deemed to have been taken by the Board of Directors. The action taken in such vote shall be reported at the following meeting of the Board of Directors.

Section 4.12 Participation at Meetings by Conference Telephone: Any member of the Board of Directors may participate in a meeting of the Board by means of a conference telephone or similar communications equipment allowing all persons participating in the meeting to hear each other simultaneously. Participation by such means shall constitute presence in person at the meeting including the counting of any member so participating for purposes of a quorum and for voting on any matter coming before the meeting.

Section 4.13 Election and Service of American Cancer Society Liaison Trustee: The Board of Directors shall, following consultation with the American Cancer Society Foundation, elect a Liaison Trustee for a one year term beginning at the time of the Annual Meeting of the National Assembly. The Liaison Trustee shall not have the right to make motions or vote, nor shall the trustee be counted for purposes of a quorum, but shall have all other privileges of the floor. A Founding Trustee or Trustee Emeritus of the American Cancer Society Foundation shall be eligible to service in this role.

Section 4.14 Committee on Stewardship and Fiscal Accountability:

(a) Composition: There shall be an Audit and Stewardship Committee ~~Stewardship and Fiscal Accountability~~ consisting of the Committee's Chair, who shall be the Treasurer, and ~~not more than six (6)~~ no less than four (4) other members of the Board of Directors appointed by the Chair of the Board, after consultation with the President, immediately following the Annual Meeting. All Committee members shall be free of any relationship that, in the opinion of the Board of Directors, would interfere with the exercise of independent judgment as a Committee member or give the appearance of lack of independence.

(b) Responsibilities: The Audit and Stewardship ~~and Fiscal Accountability~~ Committee shall assist the Board in its fiduciary responsibilities, provide oversight of the Society's accounting and auditing practices and internal control procedures in accordance with appropriate regulatory requirements and generally accepted accounting principles and ~~the auditing standards~~, and report its recommendations and findings to the Board of Directors. In addition, the Committee shall review and approve the plans, charter, and activities of Internal Control Risk Management.

In carrying out its responsibilities, the Committee shall adopt a charter, which shall be approved by the Board of Directors, and shall review the charter annually for adequacy and recommend any necessary changes to the Board of Directors.

Section 4.15 Additional Committee Structures: The Board shall establish such committees as appropriate to carry out its business and to assist it in the conduct of the Society's affairs.

Section 4.16 Filling of Vacancies:

(a) Directors: In the event that a position of a Director becomes vacant, then the Board of Directors shall elect a successor until the next meeting of the National Assembly. However, in the event that a position of a Director becomes vacant and leaves a Division without at least one (1) Delegate on the Board of Directors, then after consultation with the unrepresented Division, the Board of Directors shall select another candidate from either the remaining pool of nominees forwarded to the Nominating Committee from that Division, as specified in ARTICLE VI, Section 4.2, or from the Delegates elected by that Division to the National Assembly to serve for the remainder of the term vacated.

(b) Directors-at-Large: In the event that a Delegate-at-Large position becomes vacant, the Board of Directors shall elect a successor until the next meeting of the National Assembly.

Section 4.17 Conduct of Directors: Every Member of the National Board of Directors shall avoid conflicts between his or her individual interests and the interests of the American Cancer Society in any and all actions taken by such Member on behalf of the American Cancer Society. Every such Member shall conduct himself or herself in accordance with the requirements of law, these bylaws, and such other policies, including policies on Conflicts of Interest, as may from time to time be adopted by the Board of Directors. Each Member shall be required to file a conflict of interest statement annually, but not later than January 10th of each year, with the National Home Office. A Member not in compliance shall forfeit his or her voting privileges both as a National Assembly Delegate and as a Member of the Board of Directors and shall not qualify for reimbursable expenses until such time as a conflict of interest statement has been received.

ARTICLE V

OFFICERS

Section 5.1 List of Volunteer Officers: The volunteer officers of the Society shall be a Chair of the Board of Directors, a Chair-elect of the Board of Directors, a Vice Chair of the Board of Directors, an Immediate Past Chair of the Board of Directors, a President, a President-elect, a First Vice President, a Second Vice President, an Immediate Past President, a Treasurer, and a Secretary. None of these officers shall receive any monetary consideration for services. Said officers shall be elected by the National Assembly from among its members at the Annual Meeting each year or, in the absence of election at such meeting, at any subsequent meeting of the Board of Directors by the Board of Directors. Nominations for officers may be made from the floor in addition to the nominees of the Nominating Committee. Volunteer officers shall hold office at the pleasure of the National Assembly, but in no event beyond the next following Annual Meeting of the National Assembly and the election and qualification of their respective successors. Any volunteer officer may resign by notice in writing to the President or the Secretary.

Section 5.2 Chair of the Board of Directors: The Chair of the Board of Directors, who shall be from the laity, shall preside at all meetings of the Board of Directors and shall perform such other duties as are provided in these Bylaws or as may from time to time be assigned by the Board of Directors.

Section 5.3 Chair-elect of the Board of Directors: The Chair-elect of the Board of Directors, who shall be from the laity, shall have, in the absence or disability of the Chair of the Board of Directors, all the powers and perform all the duties of the Chair of the Board of Directors and shall perform such other duties as are provided in these Bylaws or as may from time to time be assigned by the Board of Directors.

Section 5.4 Vice Chair of the Board of Directors: The Vice Chair of the Board of Directors, who shall be from the laity, shall preside in the absence of the Chair and Chair-elect at any meeting of the Board of Directors and shall perform such other duties as are provided in these Bylaws or as may from time to time be assigned by the Board of Directors.

Section 5.5 Immediate Past Chair of the Board of Directors: The Immediate Past Chair of the Board of Directors shall be the most recent preceding Chair of the Board of Directors remaining eligible and available to serve and shall perform such duties as may from time to time be assigned by the Board of Directors.

Section 5.6 President: The President shall be a member of the medical profession set forth in Section 1.7 of ARTICLE I and shall have the necessary background, medical, and leadership qualifications to appropriately represent the Society as judged by criteria established by the National Nominating Committee. The President shall preside at all meetings of the National Assembly and shall perform such other duties as are provided for in these Bylaws or as may be required by the Society's Charter or as may from time to time be assigned by the Board of Directors. The President shall present to the National Assembly, at the time of its Annual

Meeting, a report setting forth significant activities of the Board of Directors during the preceding year.

Section 5.7 President-elect: The President-elect shall be one of the members of the medical profession set forth in Section 1.7 of ARTICLE I and shall have the necessary background, medical, and leadership qualifications to appropriately represent the Society as judged by criteria established by the National Nominating Committee. In the absence of or during the disability of the President, the President-elect shall have all the powers and perform all the duties of the President and shall perform any other such duties as may from time to time be assigned by the Board of Directors.

Section 5.8 First Vice President: The First Vice President shall be one of the members of the medical profession set forth in Section 1.7 of ARTICLE I and shall have the necessary background, medical, and leadership qualifications to appropriately represent the Society as judged by criteria established by the National Nominating Committee. In the absence of or during the disability of the President and President-elect, the First Vice President shall have all of the powers and duties of the President and shall perform such duties as may from time to time be assigned by the Board of Directors.

Section 5.9 Second Vice President: The Second Vice President shall be one of the members of the medical profession set forth in Section 1.7 of ARTICLE I and shall have the necessary background, medical, and leadership qualifications to appropriately represent the Society as judged by criteria established by the National Nominating Committee. In the absence of or during the disability of the President, President-elect, and First Vice President, the Second Vice President shall have all of the powers and duties of the President and shall perform such duties as may from time to time be assigned by the Board of Directors.

Section 5.10 Immediate Past President: The Immediate Past President shall be the most recent preceding President remaining eligible and available to serve and shall perform such duties as may from time to time be assigned by the Board of Directors.

Section 5.11 Treasurer: The Treasurer, who shall be from the laity, shall chair all meetings of the Audit and Stewardship Committee ~~on Stewardship and Fiscal Accountability~~ and shall assist the Board of Directors in fulfilling its oversight responsibilities over the Society's financial reporting, internal controls, internal-external audit process, and compliance with appropriate financial laws and regulations. The Treasurer shall ensure that the Board of Directors receives regular financial statements and shall perform such other duties as may from time to time be assigned by the Board of Directors.

Section 5.12 Secretary: The Secretary, who shall be from the laity, shall monitor the keeping of the minutes of all meetings of the National Assembly, the Board of Directors and all standing committees, and shall, when required by law or these Bylaws, give notice of meetings of the National Assembly and the Board of Directors and shall perform such other duties as may from time to time be assigned by the Board of Directors.

Section 5.13 Chief Executive Officer: The Board of Directors shall appoint, for such periods of time as the Board may determine, a Chief Executive Officer, who shall be the Chief Staff Officer of the Society, with responsibility for the administration of all affairs of the Society, reporting to and serving under the policy guidance of the Board of Directors.

Section 5.14 Additional Staff Officers: The Chief Executive Officer may appoint additional staff officers to carry out the administrative and program operations of the Society, and for the performance of such staff functions as may be required.

Section 5.15 Assistant Secretaries: The National Assembly may also elect or appoint one or more Assistant Secretaries, who shall perform such duties as may from time to time be assigned to them by the Board of Directors or by the Secretary, with the approval of the Board of Directors. In the absence or disability of the Secretary, an Assistant Secretary shall perform the duties of the Secretary.

Section 5.16 Compensation of Staff Officers and Assistant Secretaries: Staff Officers and Assistant Secretaries may receive monetary consideration for their services.

Section 5.17 Provisions Concerning Holding More Than One Office: The Board of Directors may, by resolution not inconsistent with these Bylaws, add to, and define, the duties of any officer. Any offices may be combined and held by the same person except that the offices of President and President-elect shall not be held by the same person, the offices of Chair, Chair-elect and Vice Chair shall not be held by the same person and the offices of President and Secretary shall not be held by the same person.

Section 5.18 Filling Officer Vacancies: A vacancy in any office may be filled by the Board of Directors until the next meeting of the National Assembly where new elections may be held.

ARTICLE VI

DIVISIONS

Section 6.1 Divisions and Requirements for Divisions: In each authorized geographical area of the United States, the Society shall promote and encourage the organization and operation of a Division of the Society to carry out its general purposes under its general direction within such geographical area. ~~The National Assembly~~Members of the Society shall ~~have the authority to approve the grant of, suspension of, or revocation of Charters for the separately incorporated Divisions, provided that between the meetings of the National Assembly, the Board of Directors shall have such powers on an emergency basis, subject to the powers of the Members to charter Divisions. The National Assembly will require each Division to rescind such decision at the next meeting of the National Assembly.~~ Each Division shall operate in accordance with the general policies established by the Society; ~~that~~ its Constitution and Bylaws or similar instruments shall conform to the Society's regulations in regard thereto; ~~that~~ its books of account shall be audited annually by independent auditors, a copy of whose report shall be delivered to the Society; and ~~that~~ it shall agree, in case its Charter from the Society is withdrawn or is not renewed upon expiration, to discontinue and permanently refrain from the use of any name or symbol indicating that the organization is affiliated with the Society.

Section 6.2 Division Charters: Each such duly qualified geographical area organization shall receive a Charter from the Society authorizing the organization to use the name "American Cancer Society, _____ Division, Inc.," to choose at least two Delegates to the National Assembly, and to carry out the general purposes of the Society under its general direction within the specified geographical area. The Charter shall be issued pursuant to authorization of the National Assembly and shall outline the nature and extent of the relationship of each such local organization to the Society, including the nature of the financial relationship. Every such Charter shall expire at such term as is indicated when it is issued. Any such Charter shall be subject to suspension or withdrawal by the National Assembly at any time upon proof that the organization has failed to meet established requirements set by the National Assembly.

ARTICLE VII

FISCAL PROVISIONS

Section 7.1 Fiscal Year: The fiscal year of the Society shall be the twelve-month period ending on August 31st of each year.

Section 7.2 Authority to Withdraw Funds: Funds of the Society on deposit with any bank or trust company or other financial institution shall be subject to withdrawal on the signature of such person or persons as may be determined from time to time by resolution of the Board of Directors.

Section 7.3 Authority to Withdraw Securities: Securities of the Society deposited in any safe deposit box or held by a custodian shall be subject to withdrawal by such person or persons as may be determined from time to time by resolution of the Board of Directors.

Section 7.4 Investments: The Board of Directors shall have power to make investments of the funds of the Society and to change the same and may from time to time sell any part of the securities of the Society or any rights or privileges that may accrue thereon. The Board of Directors may delegate such powers to one or more executive officers of the Society and may from time to time authorize such person or persons as the Board may designate to execute and deliver, on behalf of the Society, proxies on stock owned by the Society, appointing persons to represent and vote such stock at any meetings of the stockholders, with full power of substitution, and to alter and rescind such appointments.

Section 7.5 Delegation of Authority Regarding Transfer of Securities: Any person or persons designated by the Board of Directors shall have authority to execute, under seal, such form of transfer and assignment as may be customary to constitute the transfer of stocks or other securities in the name of the Society.

Section 7.6 Audit: The books of account of the Society shall be audited annually by independent auditors who shall be appointed by the Board of Directors. A copy of the report of said audit shall be delivered to the Society for review annually by its Board of Directors.

Section 7.7 Annual Budget: The financial operation of the Society shall be prepared in accordance with the budgetary guidelines as formulated by the Board of Directors.

Section 7.8 Division of Funds: The National Assembly shall set annually at the time of the Annual Meeting the policy on the division of funds received in the annual fund-raising programs and from other sources for the current fiscal year between the Divisions and the Society.

Section 7.9 Indemnification, Limitation on Indemnification, Insurance:

(a) Indemnification. Except as provided in Section 7.9(b) of this ARTICLE VII, any person made, or threatened to be made, a party to any ~~action or~~ action, proceeding, or investigation, whether ~~civil~~, criminal, or administrative by reason of the fact that such person, or such person's testator or intestate, is or was a Member, Director, Officer, employee, volunteer or agent of the Society, or serves any other corporation or any partnership, joint venture, trust, employee benefit plan or other enterprise in any capacity at the request of the Society, shall be indemnified by the Society to the fullest extent permitted by applicable law in effect from time to time against all damages, expenses, liability and loss (including, without limitation, judgments, fines, taxes, penalties, amount paid or to be paid in settlement, attorneys' fees, experts' fees and consultants' fees) actually and reasonably incurred in connection with such action or proceeding. The Society shall advance any such expenses as incurred upon receipt of an undertaking by or on behalf of such person to repay such advancement if it is ultimately found not be entitled to indemnification hereunder.

(b) Limitation on Indemnification: The Society shall not indemnify any person described in Section 7.9(a) of this Article VII if a judgment or other final adjudication adverse to such person establishes that the acts of such person or such person's testator or intestate were committed in bad faith or were the result of active and deliberate dishonesty and were material to the cause of action so adjudicated, or that such person or such person's testator or intestate personally gained a financial profit or other advantage to which they were not legally entitled.

(c) Insurance: The Society shall purchase and maintain insurance to indemnify the Society and its Members, Directors, Officers, employees, volunteers and agents to the fullest extent permitted by applicable law in effect from time to time.

ARTICLE VIII

CORPORATE SEAL

The Corporate Seal of the Society shall be circular in form with the words "American Cancer Society, Inc." on the circumference, and the word "Seal" in the center and shall be kept at the National Home Office.

ARTICLE IX

AMENDMENTS

These Bylaws may be amended at any meeting of the National Assembly, in which case the notice of meeting shall state the substance of the proposed amendments.

ARTICLE X

PARLIAMENTARY PROCEDURE

The conduct of National Assembly and Board of Directors meetings will be governed by Robert's Rules of Order, as most recently revised. In case of a conflict between Robert's Rules of Order and these Bylaws, these Bylaws will govern.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Form 990 Part VI, Line 90

List of states with which a copy of this return is filed:

Arkansas	Maine	Ohio
Alabama	Maryland	Oklahoma
Alaska	Massachusetts	Oregon
Arizona	Michigan	Pennsylvania
California	Minnesota	Rhode Island
Connecticut	Mississippi	South Carolina
Florida	New Hampshire	Tennessee
Georgia	New Jersey	Utah
Illinois	New Mexico	Virginia
Indiana	New York	Washington
Kansas	North Carolina	West Virginia
Kentucky	North Dakota	Wisconsin
Louisiana		

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Form 990 Part VII, Line 93

<u>Program Service Revenue</u>	<u>Business Code</u>	<u>Amount</u>	<u>Exclusion Code</u>	<u>Excluded Amount</u>	<u>Related or Exempt Function Income</u>
ROYALTY EDUCATION MAGAZINES	541800	\$ 68,870	15	\$ 1,972,768	\$ 2,807,109
SERVICES TO DIVISIONS					\$ 1,515,358
PROGRAM FEES					
		<u>\$ 68,870</u>		<u>\$ 1,972,768</u>	<u>\$ 4,322,467</u>

**AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)
STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Part VIII: Relationship of Activities to the Accomplishment of Exempt Purposes

Line #	Category	Explanation of How Each Activity Contributed Importantly to the Accomplishment of Exempt Purposes
93a	Registration and Service Fees	Fees received for attendance at the professional education meetings sponsored by the American Cancer Society concerning cancer prevention, detection/treatment, and patient care
	Services to divisions	Sales of services to affiliates for various American Cancer Society nationally run programs including fundraising and legal services. (See Statement 22)
102	Primarily sales of publications	Net proceeds from sales of merchandise related to mission related programs of the American Cancer Society (See Statement-5)
103b	Miscellaneous	Miscellaneous revenue from activities not regularly carried on.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Schedule A, Part I

The Boards and Advisory Groups of the American Cancer Society are primarily lay and medical volunteers. However, the Society's mission and programs need a full time effective and committed staff to be successful. The public expects the American Cancer Society to be managed in an efficient, businesslike manner, by talented and productive professional staff. Therefore, the American Cancer Society offers competitive compensation in order to attract and retain the highest level of staff leadership. While desiring to be competitive, the American Cancer Society is also committed to good stewardship of public funds. Accordingly, in depth labor market analysis, with the aid of external independent compensation consulting firms, is conducted at appropriate intervals.

All American Cancer Society employees listed on Schedule A, Part I are full-time employees of the American Cancer Society National Home Office.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Schedule A, Part III, Line 2c

Certain Society directors are affiliated with institutions to which the Society has awarded research grants. Additionally, the Society pays professional fees to several firms of which its directors are members.

Full disclosure is made of these relationships to the board pursuant to the Society's Code of Ethics and Conflict of Interest policy, a copy of which is attached. All Directors, National Assembly Members, and Committee Members, and all appropriate staff of the American Cancer Society are required to sign a conflict of interest statement (example attached) on an annual basis to ensure disclosure of any potential conflicts of interest.



CODE OF ETHICS AND CONFLICTS OF INTEREST POLICY AMERICAN CANCER SOCIETY, INC.

Introduction and Applicability

The Code of Ethics and Conflicts of Interest Policy ("Code") of the American Cancer Society, Inc. ("ACS") establishes the ethical standards for Associates of ACS.

The term "Associate" means volunteers and staff. It is every Associate's responsibility to discharge his or her duties in a manner that promotes and preserves public trust, proper stewardship, and confidence in the integrity of ACS. Associates must respect and comply with ACS rules and regulations, observe high standards of conduct, and participate in establishing and maintaining such high standards. Adverse consequences including employee termination or removal of a volunteer from a governance position can result from the failure to comply with the Code.

It is the duty of all Associates to review and assess their conduct in light of the provisions of the Code. Each Associate shall seek, either in writing or in person, the advice of his or her supervisor or the Office of Corporation Counsel when a reasonable doubt regarding an ethical consideration arises.

The attached Conflicts of Interest Disclosure Statement must be completed by all staff, by governance volunteers, and by other volunteers in a position that warrants their completing the form. The determination of which volunteer must complete the form is made by the Office of Corporation Counsel.

I. Performance of Duties

- A. ACS Associates will perform duties properly, diligently, and in an appropriately courteous manner.
- B. No Associate shall falsify, destroy, mutilate, conceal, or fail to make required entries on any record within the Associate's control.
- C. Associates with reporting responsibilities shall provide full, fair, accurate, timely and understandable disclosure in all reports.
- D. Associates shall comply with applicable governmental rules and regulations.
- E. Associates shall act honestly and ethically.

F. No Associate shall discriminate on the basis of race, color, religious creed, gender, national origin, age, physical ability, marital status, or veteran status in the conduct of services for ACS.

G. Associates who are attorneys, medical doctors, certified public accountants, or members of other professional groups are bound by the appropriate professional duties and code of conduct of those roles.

II. Abuse of Position and Conflicts of Interest

The ACS is a nonprofit, tax-exempt organization. Maintenance of its tax-exempt status is critical both for its continued financial stability and for public support. ACS is subject to scrutiny by, and is held accountable to, governmental authorities as well as the public.

Consequently, there exists between ACS, its Associates, and the public, a fiduciary duty which carries with it a duty of loyalty. Associates have the responsibility of administering the affairs of ACS honestly and prudently, and of exercising their best care, skill, and judgment for the sole benefit of ACS.

Associates shall use the resources, property, and funds under the Associate's control judiciously and in the best interest of ACS. Associates shall exercise good faith in all transactions, and they shall not use their positions with ACS or knowledge gained therein for their personal benefit. The interests of ACS must be the first priority in all decisions and actions.

No Associate shall accept, solicit, or agree to accept any gift, favor, complimentary service, or other thing of value under circumstances from which it might be reasonably inferred that such gift, service, or other thing of value was given or offered for the purpose of influencing the Associate in the discharge of his or her duties. Vendor selections and purchasing decisions must always be business decisions based on merit: by comparing and evaluating price, quality, performance, and suitability. Decisions must not be influenced by any other factor, such as personal relationships, gifts or hospitality.

A. Areas in Which Conflict May Arise - Conflicts of interest may arise in the relations of Associates with any of the following third parties:

- Persons and firms supplying goods and services to ACS (Vendors and Professionals), including but not limited to:
 - Construction services.
 - Professional services, including accounting and legal services.
 - Contracts with individuals, including consultants and part time staff.
 - Persons and firms from whom ACS leases property and equipment.
 - Persons and firms with whom ACS is dealing or planning to deal in connection with the purchase or sale of real estate, securities, or other property.
- Donors, volunteers, and others supporting ACS.
- Agencies, other nonprofits, and associations that affect the operations of ACS.
- Entities from whom ACS receives grants or to whom ACS provides grants.

B. Nature of Conflicting Interest - A conflicting interest may be defined as an interest, direct or indirect, with any persons or firms as discussed in Section A. Such an interest might arise through:

- Association with any entity that deals with ACS of which an Associate is a partner or a controlling shareholder, executive officer, or has any other position with another entity that would cause the appearance of a conflict of interest. Any question regarding independence should be reviewed by the Board of Directors for final resolution.
- Receiving compensation for services with respect to individual transactions involving ACS.
- Using ACS's time, personnel, equipment, supplies, or goodwill for any purpose other than ACS approved activities, programs, or purposes.
- Receiving any gift or loan from third parties dealing or competing with ACS, or seeking to deal with ACS, except for gifts with a value of less than \$75 that could not be refused without discourtesy and which will not give rise to the perception that the Associate's independent judgment might be compromised. A gift that has a value exceeding seventy-five dollars (\$75) and that is not returned to the giver, for any reason, must be reported immediately to your supervisor (if staff) or the Audit and Stewardship Committee (if a volunteer), and also reported on your disclosure statement. Similarly, a series of gifts within a one-year time frame, all of which cumulatively are valued at seventy-five dollars (\$75) or more, should be treated as a single gift for purposes of this policy. No personal gift of cash or a cash equivalent should ever be accepted.
- Owing money to ACS (other than minor amounts incurred in the ordinary course of business and promptly repaid in full) if you are a director, or volunteer, or officer of ACS.

C. Interpretation of Conflicts of Interest

The areas of conflicting interest listed in Section A, and the relationships in those areas that may give rise to conflicts, as listed in Section B, are not exhaustive. Conflicts may arise in other areas or through other relationships. If an Associate believes that he or she is in a possible conflict situation, he or she should assume that he or she is and act accordingly.

The fact that one of the interests described in Section A or B exists does not necessarily mean that a conflict exists, or that the conflict, if it exists, is material enough to be of practical importance, or if material, that upon full disclosure of all relevant facts and circumstances, it is necessarily adverse to the interests of ACS. However, it is the policy of ACS that the existence of any of the interests described in Section B must be disclosed before any transaction is consummated. It shall be the continuing responsibility of Associates to scrutinize their transactions and outside business interests and relationships for potential conflicts and to immediately make any necessary disclosures. In deciding whether a transaction might constitute a conflict of interest an Associate should ask these questions:

- Would the transaction be prudent, be in good faith, and be in the best interests of ACS?
- Would the transaction affect any decision I will make at ACS?
- How would the transaction seem to others within ACS – would they think it might affect how I do my job for ACS?

- How would the transaction look to someone outside of ACS, such as a donor, a public watchdog group, the State Attorney General, or the media?

D. Disclosure Policy and Procedure

- Acceptance of any gift(s) exceeding seventy-five dollars (\$75) must be reported immediately to your supervisor.
- A Conflict of Interest and Disclosure Statement shall be completed annually by all staff, governance volunteers, and other volunteers if warranted, and returned to the Human Resources Department (for staff) or the Office of Corporation Counsel (for volunteers). The Audit and Stewardship Committee shall review and monitor potential conflicts.
- Newly hired employees shall complete a Conflict of Interest and Disclosure Statement during employee orientation.

III. Confidential Information

Associates shall not violate ACS's Privacy and Confidentiality Policies.

IV. Disclosure

Each Associate shall immediately report violations of the Code, criminal law, or the attempt to induce another to violate these standards or violate criminal law, in accordance with established policies. A failure to report a violation is itself a violation of the Code. If anonymity is requested, ACS will not disclose the identity of the reporting individual except as needed to properly investigate the allegation, or unless legally required to do so. The ACS "Hotline" at 1-866-813-8313 is a confidential resource dedicated solely to answering questions and concerns or reporting questionable activity related to financial internal controls, audit, prevention of illegal activity, accounting issues and related matters. You may ensure complete anonymity when reporting a concern by simply not giving your name. More information on the "Hotline" is available at sww.cancer.org (the Intranet) under Risk Management.



ATTACHMENT

American Cancer Society, Inc.

CONFLICTS OF INTEREST DISCLOSURE STATEMENT

In order to be comprehensive, this statement of disclosure/questionnaire requires you to provide information with respect to certain parties that are related to you. These persons are termed "affiliated persons" and include the following:

- a. your spouse, domestic partner, child, mother, father, brother or sister;
- b. any entity that deals with ACS of which:
 - you are a partner or a controlling shareholder or executive officer.
 - you have any other position that would cause the appearance of a conflict of interest. Any question regarding a conflict of interest should be reviewed by the Board of Directors for final resolution.
- c. any trust, estate, or other legal entity in which you have a substantial beneficial interest or as to which you serve as a trustee or in a similar capacity.

1. YOUR NAME (Please print)

2. YOUR ACS CAPACITY:

- _____ Board of Directors Member
- _____ Board of Directors Officer
- _____ National Assembly Member
- _____ Other Volunteer Role
- _____ Staff (position): _____

3. Have you or any of your affiliated persons provided services or property to ACS in the past year other than in your capacity shown in question 2 above and other than services or property you donated? YES NO

If yes, please describe the nature and value of the services or property, and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

4. Have you or any of your affiliated persons purchased services or property from ACS in the past year other than services or property generally available for purchase by others (for example, purchase of Relay items, postage, equipment generally offered for sale to all staff, etc.)? YES NO

If yes, please describe the purchased services or property and the value and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

5. Have you or any of your affiliated persons had any direct or indirect interest in any business transaction(s) in the past year to which ACS was or is a party? YES NO

If yes, describe the transaction(s) and value, and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

6. If you are a Director or volunteer or staff officer, were you or any of your affiliated persons financially indebted to ACS at any time in the past year (other than minor amounts incurred in the ordinary course of business and promptly repaid in full)? YES NO

If yes, please describe the reason for the indebtedness and the amount, and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

7. In the past year, did you or any of your affiliated persons receive, or become entitled to receive, directly or indirectly, any personal benefits from ACS or as a result of your relationship with ACS, that in the aggregate could be valued in excess of \$1,000, that were not or will not be compensation directly related to your duties to ACS? YES NO

If yes, please describe the benefit(s) and value, and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

8. Are you or any of your affiliated persons a party to, or have an interest in, any pending legal proceedings involving ACS? YES NO

If yes, please describe the proceeding(s) and magnitude of potential claims or settlements if any, and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

9. Are you aware of any other events, transactions, arrangements or other situations that have occurred or may occur in the future that you believe should be examined by ACS in accordance

with the terms and intent of ACS's Code of Ethics and Conflict of Interest Policy? _____ YES
_____ NO

If yes, please describe the situation(s), and if an affiliated person is involved, the identity of the affiliated person and your relationship with that person:

10. Have you received any gift or loan from a third party dealing or competing with ACS, or seeking to deal with ACS, that exceeded seventy-five dollars (\$75) and that was not returned to the giver? _____ YES _____ NO

If yes, please describe the situation(s), and all of the facts and circumstances and amounts involved.

I HERBY CONFIRM that I have read and understand ACS's Code of Ethics and Conflicts of Interest Policy and that my responses to the above questions are complete and correct to the best of my information and belief.

I agree that if I become aware of any information that might indicate that this disclosure is inaccurate or that I have not complied with the Code of Ethics and Conflict of Interest Policy, I will immediately notify my supervisor (if staff) or the Audit and Stewardship Committee (if a volunteer).

Signature Date

Please return to:

Staff:

Human Resources

Volunteers:

Office of Corporation Counsel

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Schedule A, Part III, Line 2d

Our volunteer officers and directors are reimbursed for all actual travel expenses incurred while on the business of the American Cancer Society, Inc.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Schedule A, Part III, Line 4

Disbursements, in furtherance of the corporation's exempt programs, are made directly in the conduct of the activities constituting the exempt purpose or function for which the corporation is organized and operated. In all cases, disbursements are made in accordance with the procedures or are subject to conditions established by the governing board of the corporation and are designed to ensure that individuals and organizations receiving disbursements from the corporation, in furtherance of its exempt programs, are adequately investigated to ensure that they are qualified recipients.

AMERICAN CANCER SOCIETY, INC. (NATIONAL HOME OFFICE)

STATEMENT MADE A PART OF AND ATTACHED
TO FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003

E.I.N. 13-1788491

Schedule A, Part IV-A, Line 22

2001

Program Service Revenue (Tax Return Line 2)	\$	8,485,395
Gross Profit from Inventory (Tax Return Line 10c)	\$	3,384,751
Other Revenue (Tax Return Line 11)	\$	<u>4,180,290</u>
	\$	<u><u>16,050,436</u></u>

2000

Program Service Revenue (Tax Return Line 2)	\$	2,529,020
Gross Profit from Inventory (Tax Return Line 10c)	\$	3,930,795
Other Revenue (Tax Return Line 11)	\$	<u>4,602,751</u>
	\$	<u><u>11,062,566</u></u>

1999

Program Service Revenue (Tax Return Line 2)	\$	4,140,512
Gross Profit from Inventory (Tax Return Line 10c)	\$	1,471,312
Other Revenue (Tax Return Line 11)	\$	<u>2,214,121</u>
	\$	<u><u>7,825,945</u></u>

1998

Program Service Revenue (Tax Return Line 2)	\$	3,362,255
Gross Profit from Inventory (Tax Return Line 10c)	\$	1,797,062
Other Revenue (Tax Return Line 11)	\$	<u>2,770,247</u>
	\$	<u><u>7,929,564</u></u>

AMERICAN CANCER SOCIETY (NATIONAL HOME OFFICE)

**STATEMENT MADE A PART OF AND ATTACHED TO
FORM 990 FOR THE YEAR ENDED AUGUST 31, 2003**

E.I.N. 13-1788491

Schedule A, Part VI-B, Description of Lobbying Activity by Non-electing Public Charities

The American Cancer Society is the nationwide community-based voluntary health organization dedicated to eliminating cancer as a major health problem by preventing cancer, saving lives and diminishing suffering from cancer through research, education, advocacy and service. In serving this mission, advocacy efforts focus on building support for or voicing opposition to public policy initiatives that have the potential to impact people touched by cancer.

During fiscal year 2003, the National Home Office (NHO) of the Society educated lawmakers and the public on several key health policy measures.

Federal Activities

At the federal level, NHO advocated for cancer legislation relating to the following issues:

- Appropriations for cancer-related programs for various government agencies
- Increased access to clinical trials for cancer patients
- Cancer prevention education and outreach
- Research into population disparities in cancer incidence and mortality
- Funding for programs to reach minority and underserved populations with cancer messages
- Tobacco control
- Increased access to cancer screening and treatment for those with private insurance, the Medicare and Medicaid populations, the underinsured and the uninsured
- Pain management

Lobbying on these issues included direct contact with legislators, advertising, and collaboration with health partners. The Society sent electronic updates to nationwide Society staff and volunteers and published a monthly newsletter for volunteers and other interested parties. In addition, the Society assisted in sending constituent email to lawmakers through a functionality on the Society's website.

In FY 2002, the Society recruited and trained volunteer "ambassadors" from across the nation on effective means of communicating with their lawmakers about cancer issues. In FY 2003, these ambassadors wrote to their lawmakers and participated in the

September 19 and 20 Relay For Life "Celebration on the Hill" event held in Washington, DC.

State Activities

At the state level, NHO granted money primarily to assist with state tobacco control efforts. Most notably, NHO provided financial support and advice to the Society's Divisions and the Center for Tobacco Free Kids Action Fund regarding tobacco control following the Master Settlement Agreement (MSA) between state Attorneys General and the giants of the tobacco industry. The goal was to ensure that states spent a significant portion of the settlement money on tobacco control, specifically: educating the public about tobacco's adverse impact, programs to prevent youth tobacco addiction, and community efforts to assist with individual tobacco programs.

The funds supported lobbying activities and advertisements designed to influence the legislature in states. Grant money dedicated to these types of lobbying efforts was reported by both NHO as lobbying "grants" in Part VI-B of this Form 990, as well as lobbying expenditures in Part VI-A of the Division Group Return Form 990 filed by the Society's Divisions. For example, grants were given to support legislative lobbying activities in states such as: Michigan, Indiana, Colorado, North Dakota, Utah, Idaho, Texas, Illinois, Minnesota, Wisconsin, South Dakota, Iowa, Montana, Kansas, Missouri, Oklahoma, Nebraska, Nevada, Arizona, New Mexico, North Carolina, South Carolina, Georgia, Alabama, Mississippi, Kentucky, Tennessee, and Arkansas.

NHO also assisted the Society's Divisions by providing strategic counseling on the legislative process, analysis of proposed legislation, and background research and materials. NHO delivered this assistance on a range of cancer control measures as listed below. NHO also provided assistance on nonprofit issues such as charity "check-offs" that permit charitable donation using state income tax forms and license plate charity donations.

Cancer control measures:

- Increased funding for state cancer registries and fair disclosure requirements
- Increased taxes on tobacco products
- Coverage of prostate cancer screening
- Bone marrow transplant reimbursement
- Increasing access to clinical trials
- Removal of taxes on necessary prosthetics for cancer patients
- Palliative care and pain management
- Breast and Cervical Cancer Treatment Act
- Coverage of colon cancer screening
- Comprehensive school health
- Clean indoor air measures
- Drug Depositories