



Orientation meeting for Executive Board members

*Presentation by the
Director of the Bureau of
Strategic Planning*

Planning and Reporting

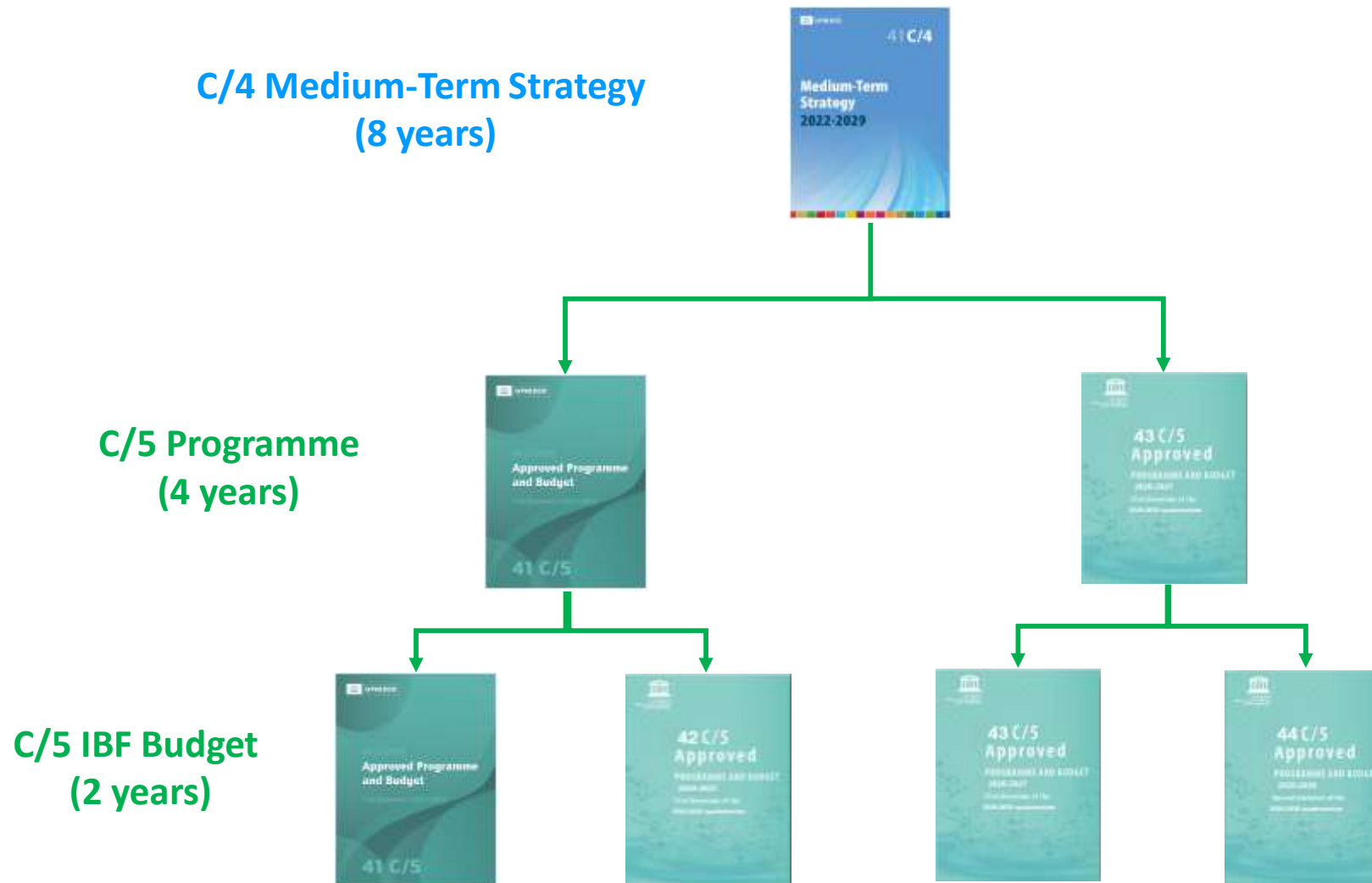
Key roles of the Executive Board:

Strategic direction: Examines the programme of work of Organization and corresponding budget

Oversight and monitoring: Ensures effective execution of Programme adopted by General Conference

Informal policy exchanges: Dialogue with Secretariat during Information meetings

UNESCO overall planning architecture





Planning Cycle

2023

2024

2025

Secretariat

42nd GC Autumn

February-July

220 EX Autumn

221 EX Spring

222 EX Autumn

43rd GC

Guiding principles and roadmap for preparation of draft 43 C/5 (Doc 42 C/7)

- Data gathering and analysis**
- Consultations**
- DG's consultations with Member States and Associate Members, including National Commissions, IGOs and NGOs
 - Prospective debates
 - Data Analysis

Presentation of Preliminary Proposals on Draft Programme and Budget 2026-2029 (43 C/5)

Presentation of Strategic Results Report (SRR)

Presentation of Draft Programme and Budget 2026-2029 (Draft 43 C/5)

Follow-up to the Board's recommendations

Presentation of Draft Programme and Budget 2026-2029 (43 C/5)

Executive Board/
General Conference

General Conference Resolution containing strategic directions for preparation of Draft 43 C/5 (2026-2029)

EX decision on directions for preparation of Draft 43 C/5

EX decision on directions for preparation of future SRR and on elements to be factored into Preliminary Proposals on the Draft 43 C/5

EX decisions and recommendation to the General Conference on Draft Programme and Budget (43 C/6)

Additional recommendations of EX to GC if necessary (43 C/6 add.)

Debate and adoption of 43 C/5 by General Conference

41 C/Resolution 75

C5 Implementation Report

Annual integrated (both programmatic and financial) report on the execution of the approved programme and budget presented at each spring session of Executive Board

Updated information on status of C/5 output delivery and related budget execution: **Are we doing things right?**

Strategic Results Report

Quadrennial report presented third year of each quadrennium: impact, challenges faced, informs reparation of the next programme and budget (e.g., 43 C/5, 2026-2029).

Strategic, analytical, retrospective and forward-looking: **Are we doing the right things?**

Annual Financial Statements

Prepared in accordance with International Public Sector Accounting Standards (IPSASs) and cover all of the operations of the Organization of the year.

The Financial Statements are shared with the OAC, and include the Audit Observations and the Audit Report.



Presentation of the 219 EX/4 C/5 Implementation Report on the previous biennium (2022-2023)

Presentation of the Strategic Results Report (SRR) on the 2020-2023 period
Presentation of 2023 Financial Statements (FS)

Presentation of the 221 EX/4 C/5 Implementation Report on the first year of the 2024-2025

No corporate report

43 GC Autumn

Presentation of 2024 Financial Statements (FS)

